



# 天臣控股有限公司 Tesson Holdings Limited

(Incorporated in Bermuda with limited liability)

(於百慕達註冊成立之有限公司)

Stock Code 股份代號: 1201



ANNUAL REPORT  
**2019**  
年報

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\* For identification purpose only

## CORPORATE INFORMATION

### EXECUTIVE DIRECTORS

Mr. Tin Kong (*Chairman*)  
Ms. Cheng Hung Mui  
Mr. Chen Dekun  
Mr. Sheng Siguang

### INDEPENDENT NON-EXECUTIVE DIRECTORS

Dr. Ng Ka Wing  
Mr. See Tak Wah  
Mr. Wang Jinlin

### AUDIT COMMITTEE

Mr. See Tak Wah (*Chairman*)  
Dr. Ng Ka Wing  
Mr. Wang Jinlin

### REMUNERATION COMMITTEE

Dr. Ng Ka Wing (*Chairman*)  
Mr. Tin Kong  
Mr. See Tak Wah  
Mr. Wang Jinlin

### NOMINATION COMMITTEE

Mr. Tin Kong (*Chairman*)  
Dr. Ng Ka Wing  
Mr. See Tak Wah  
Mr. Wang Jinlin

### INTERNAL CONTROL COMMITTEE

Mr. Tin Kong (*Chairman*)  
Dr. Ng Ka Wing  
Mr. See Tak Wah  
Mr. Wang Jinlin

### AUTHORISED REPRESENTATIVES

Mr. Tin Kong  
Mr. Chan Wei

### COMPANY SECRETARY

Mr. Chan Wei

### PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE IN BERMUDA

Conyers Corporate Services (Bermuda) Limited  
Clarendon House, 2 Church Street  
PO Box HM 1022  
Hamilton HM DX, Bermuda

### BRANCH SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG

Computershare Hong Kong Investor Services Limited  
Rooms 1712–1716, 17/F, Hopewell Centre  
183 Queen's Road East  
Wanchai, Hong Kong

### REGISTERED OFFICE

Clarendon House  
2 Church Street  
Hamilton HM 11  
Bermuda

### HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS

Room 1007, Tsim Sha Tsui Centre, West Wing  
66 Mody Road  
Tsim Sha Tsui  
Kowloon  
Hong Kong

### PRINCIPAL BANKERS

Bank of China (Hong Kong) Limited  
China CITIC Bank International Limited  
Industrial and Commercial Bank of China

### HONG KONG LEGAL ADVISER

MinterEllison LLP  
Level 32, Wu Chung House  
213 Queen's Road East  
Hong Kong

### AUDITOR

ZHONGHUI ANDA CPA Limited  
Unit 701, 7/F., Citicorp Centre  
18 Whitfield Road, Causeway Bay  
Hong Kong

### WEBSITE

[www.tessonholdings.com](http://www.tessonholdings.com)

## FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years, as extracted from the published audited consolidated financial statements and restated/reclassified as appropriate, is set out below:

	For the year ended 31 December				
	2015	2016	2017	2018	2019
	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>
<b>RESULTS</b>					
Profit/(loss) for the year	75,407	39,428	47,295	24,237	<b>(125,762)</b>
Attributable to:					
Owners of the Company	28,248	6,021	19,096	59,163	<b>(104,331)</b>
Non-controlling interests	47,159	33,407	28,199	(34,926)	<b>(21,431)</b>
	75,407	39,428	47,295	24,237	<b>(125,762)</b>
	As at 31 December				
	2015	2016	2017	2018	2019
	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>
<b>ASSETS AND LIABILITIES</b>					
Non-current assets	645,755	995,452	551,561	779,896	<b>840,035</b>
Current assets	768,850	1,016,051	2,077,771	3,203,089	<b>2,335,477</b>
Current liabilities	(311,647)	(592,345)	(812,933)	(2,518,951)	<b>(1,865,829)</b>
Non-current liabilities	(457,906)	(415,057)	(432,586)	(239,629)	<b>(204,407)</b>
Net Assets	645,052	1,004,101	1,383,813	1,224,405	<b>1,105,276</b>
Attributable to:					
Owners of the Company	261,848	572,246	734,657	1,047,318	<b>976,740</b>
Non-controlling interests	383,204	431,855	649,156	177,087	<b>128,536</b>
Total Equity	645,052	1,004,101	1,383,813	1,224,405	<b>1,105,276</b>

## CHAIRMAN'S STATEMENT

On behalf of the board (the “**Board**”) of directors (the “**Directors**”) , I hereby present the operational results of Tesson Holdings Limited (the “**Company**”) together with its subsidiaries (the “**Group**”) for the year ended 31 December 2019 to the shareholders of the Company (the “**Shareholders**”).

### REVIEW

Business environment of the Group remained challenging over the past year. On top of the pressure of international economic downturn and unsolved Sino-US trade frictions, the tightening of policies regarding new energy vehicles subsidy in the People's republic of China (the “**PRC**”) inevitably reduced both revenue and gross profit of the Group's core business (manufacturing and sale of lithium ion motive battery, lithium ion battery module, battery charging devices, battery materials machines and production lines, new energy solution and sale of relevant equipment, investments holding and import and export trading (the “**Lithium Ion Motive Battery Business**”). The PRC subsidy policy tends to promote battery products in higher quality and facilitate technological advance in new energy vehicles, eventually eliminate products in lower grade, market competition is therefore more severe than before. In 2019, the Group strived to further improve its product quality and set up an operation platform for joint research and development (“**R&D**”) projects, targeting to commence R&D projects with different parties in the coming year to bring our products to a higher standard.

Annual income of the Group was mainly contributed by the business of commenced its property development, as well as the cultural industry related business, including large-scale event production and themed museums, and architectural design and engineering (the “**Property and Cultural Business**”), as the majority of property units in Nanchang, Jiangxi were delivered during the year. The Group will continue to develop its existing property projects in Nanning, Guangxi and Nanjing, Jiangsu, and spare no effort to catch up with works progress delayed due to the novel coronavirus disease (“**COVID-19**”) epidemic without compromising public health.

### PROSPECTS

With the outbreak of the COVID-19 in early 2020, the Group's operation bases in the PRC were temporary closed, economic environment in the PRC and of the worldwide are full of uncertainties, we expect 2020 will be another challenging year. The Group will gradually resume operation to normal scale by considerations from the perspective of employees' health and public concern, meanwhile continue to enhance the quality of our products and services, improve production and operation efficiency and optimize cost control, ultimately maximize returns to the Shareholders.

## CHAIRMAN'S STATEMENT

### APPRECIATION

I would like to take this opportunity to express my sincere gratitude to the Board for their support, and for contributions made by the management team and staff in the past year. Finally, I, hereby on behalf of the Board, the management and all employees of the Group, would like to express our heartfelt thanks for the long-time support and trust from the Shareholders, business partners and customers.

**Tin Kong**

*Chairman*

Hong Kong, 17 July 2020

# MANAGEMENT DISCUSSION AND ANALYSIS

## BUSINESS REVIEW

### Lithium Ion Motive Battery Business

The Sino-US trade frictions had persisted in 2019, which had created considerable uncertainties and downward pressure in the global economy. The gloomy outlook for the world's economic growth had adversely affected the Group.

During the year, the automobile industry in the PRC was in the process of transformation and upgrading. In addition to the impact of the Sino-US trade frictions, it was also affected by the change of the national environmental protection standards, as well as the decline in new energy vehicle subsidies. Four ministries and commissions of the PRC jointly issued the Notice on Further Improving the Financial Subsidy Policy for the Promotion and Application of New Energy Vehicles\* (《關於進一步完善新能源汽車推廣應用財政補貼政策的通知》), which was officially implemented on 26 March 2019 with an aim to reduce new energy vehicle subsidies in stages. Such subsidy policy was implemented as a transitional measure and the transition period ended on 25 June 2019. According to the statistical analysis of the China Association of Automobile Manufacturers, in the first half of 2019, new energy vehicle industry was still able to maintain a counter-trend growth. However in the second half of the year, due to the decline in subsidies, the overall sales of new energy vehicles fell sharply by approximately 35% year-on-year, and market competition was intensified. The new energy vehicle industry chain has also been affected. Automobile and power battery manufacturers had weaker development intention, and some of them even experienced short-term capital turnover pressures, resulting in a year-on-year decrease of approximately 56% in the sales of the Group's Lithium Ion Motive Battery Business during the year.

As new energy vehicles can effectively alleviate environmental pollution problems, and are emerging enterprises firmly supported by the government of the PRC, the long-term development advantages of the new vehicle industry are clear. As new energy vehicle technologies have gained popularity, market demand and technical requirements for lithium ion motive batteries are increasing. Enterprises which lack competitive advantages in terms of technology and costs will be eliminated or marginalised in the market. Facing a more challenging market condition, and taking into account the fact that the capital chain of the entire industry is still under strain, the Group believes that it is vital to conduct risk assessments and control in order to secure a firm footing in the industry. As such, the Group prioritises risk control when making business decisions, and strictly follows its credit policy to formulate and implement sales strategies, with a view to striking a balance between sales and credit risks. Therefore, the performance of the Group's Lithium Ion Motive Battery Business faced greater pressure in the year.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Property and Cultural Business

During the year, the overall property market was stable despite ongoing trade tensions between the PRC and the US. The PRC government's restrictive policies for the property market remained generally in place while relaxation had been noted in some cities. Home prices and transaction volumes recorded moderate growth, supported by genuine underlying demand. The Group continued to market the remaining units of Rongzhou Gangjiucheng\* (容州港九城) located in Nanchang, Jiangxi. Handover of the majority of the sold units commenced in the first half of 2019 and the corresponding revenue was recognized, and the remaining units of phase II of the project will be completed soon. Pre-sale of the property development project located in Fengling Section, Nanning, Guangxi has also begun in late 2019. However, the commencement of the staff dormitory project in Lishui, Nanjing has been postponed to the end of 2020.

### FUTURE PROSPECTS

In response to the recent outbreak of COVID-19 in late 2019, the PRC government implemented a series of precautionary and control measures to maintain public health safety at a national level, including but not limited to, temporary suspension of work and business in various provinces including Shaanxi and Jiangsu Provinces, in which the Group's subsidiaries operate, extension of the lunar new year holiday, quarantine order to restrict entry to and exit from certain cities, etc., and such measures continued to be implemented across the country/region. With the interruption brought by COVID-19, the Group's financial results in 2020 may be affected due to the general market conditions.

The Group's production facilities in the PRC have been affected, which resulted in a temporary decrease in production volume. The Group has taken various precautionary measures to minimise the risks and uncertainties caused by COVID-19 on its business operations and will closely monitor the situation and endeavour to mitigate any adverse impacts on the Group and its customers. In addition, the Group will continue to respond to changes in market conditions and invest resources in high-end tool batteries to explore new market segments, and at the same time, enhance the diversity of lithium ion motive battery product portfolios to increase product gross profit and continue to construct phase III production base in Weinan, Shaanxi, as well as the battery pack factory in Nanjing, Jiangsu in order to lay a solid base for the Group's future development.

Despite the Sino-US trade conflicts and the outbreak of COVID-19, which created considerable challenges in the business environment, the Group remains cautiously optimistic about the PRC property market demand. With our wealth of experience, the Directors believe that the Group will gradually overcome the prevailing challenges and continue to develop its business. The Group will continue to develop our existing projects and to have the projects in our pipeline launched as scheduled. The Group will seize to capture any opportunities in the soft market in the PRC and continue to develop its businesses.

We believe that the outbreak of COVID-19 may only affect the Group temporarily and the operations of the Group will resume to normal over time. The Group endeavours to overcome challenges ahead and realise its value to the Shareholders and business partners of the Group.



# MANAGEMENT DISCUSSION AND ANALYSIS

## FINANCIAL REVIEW

### Revenue and gross profit ratio

#### *Lithium Ion Motive Battery Business*

The Group's Lithium Ion Motive Battery Business has been substantially impacted by the difficult market conditions and revenue dropped to approximately HK\$53,438,000 in 2019 from approximately HK\$83,516,000 in 2018. The downward adjustment of the subsidy policy for new energy vehicles in the PRC was implemented in the second quarter of 2019, and automobile manufacturers had correspondingly restructured their production and expansion plans, eventually affecting the demand for lithium ion motive batteries and related products in the short run. Moreover, the Group has tightened its credit policy in 2018 to eliminate prolonged trade receivables, which has improved cash flows of the Group, but has affected the sales activities of the Group in the year. As a result, the Group's revenue declined and profit margin narrowed. In the long run, the management believes that taking into account the favourable features of new energy vehicles for being sustainable and environmentally friendly, its market development is promising. The Group will continue to seek possible cooperation opportunities and expand the market for its battery products around the world.

#### *Property and Cultural Business*

In 2018, the Group diversified its business scope with respect to the property development and cultural business. During the year, the Property and Cultural Business contributed revenue of approximately HK\$858,908,000 (2018: HK\$278,692,000) to the Group, of which the property business contributed approximately HK\$839,225,000 (2018: HK\$275,001,000) and the cultural business contributed approximately HK\$19,683,000 (2018: HK\$3,691,000). The increase in revenue in the property business was mainly due to commencement of the hand-over of phase II properties in Rongzhou Gangjiucheng\* (容州港九城), which is one of the Group's property development projects. Total gross floor area delivered during the year was approximately 123,646 sq.m. (2018: 35,306 sq.m.).

With respect to the cultural business, the Group continued to provide services on event production and organisation of exhibition in themed museums. Major projects completed in the year included the organisation of exhibitions in Foshan, Guangdong and Heyuan, Guangdong which altogether contributed approximately 75% revenue of this business.

#### **Administrative expenses**

Administrative expenses for the year ended 31 December 2019 decreased to approximately HK\$174,470,000 from approximately HK\$248,675,000 in 2018, mainly due to the reduction in impairment of obsolete battery products with lower energy capacity to approximately HK\$46,748,000 (2018: HK\$92,811,000) and reduction in research and development expenses (including depreciation and staff costs) to approximately HK\$12,289,000 (2018: HK\$36,069,000). Administration expenses also comprised staff costs (including Directors' emoluments) of approximately HK\$42,558,000 (2018: HK\$45,308,000) and depreciation of approximately HK\$32,113,000 (2018: HK\$39,983,000).

## MANAGEMENT DISCUSSION AND ANALYSIS

### Distribution and selling expenses

The distribution and selling expenses for the year ended 31 December 2019 increased to approximately HK\$14,420,000 (2018: HK\$10,085,000), which was mainly due to the launch of pre-sale activities of the property project in Nanning. The expenses mostly represented staff costs of approximately HK\$5,654,000 (2018: HK\$3,713,000), marketing expenses of approximately HK\$4,091,000 (2018: HK\$252,000) and travelling and entertainment expenses of approximately HK\$1,049,000 (2018: HK\$1,952,000).

### Other income

Other income for the year ended 31 December 2019 reduced to approximately HK\$12,343,000 (2018: HK\$27,067,000), mainly due to the non-recurring gain on disposal of a subsidiary of approximately HK\$16,186,000 in 2018. Other income for the year mainly comprised government grant of approximately HK\$11,147,000 (2018: HK\$9,274,000).

### Finance costs

Finance costs for the year ended 31 December 2019 increased to approximately HK\$17,036,000 (2018: HK\$13,281,000) primarily because of the combined effect on reduction in interest expense on convertible bonds to approximately HK\$2,385,000 (2018: HK\$5,066,000) upon its partial conversion in 2018, and interest expenses incurred on borrowing raised during the year.

### Basic and diluted (loss)/earnings per share

Basic and diluted loss per share of continuing operations in the year ended 31 December 2019 were HK8.77 cents (2018: HK15.93 cents) and HK8.77 cents (2018: HK15.89 cents), respectively.

In anticipation of the funds required for the development of the Lithium Ion Motive Battery Business, the Board does not recommend the payment of a final dividend for the year.

## LIQUIDITY AND FINANCIAL RESOURCES

The Group maintained sufficient working capital as at 31 December 2019 with net current assets of approximately HK\$469,648,000 (31 December 2018: HK\$684,138,000) and pledged bank deposits and bank and cash balances in the aggregate amount of approximately HK\$36,730,000 (31 December 2018: HK\$16,764,000). The gearing ratio of the Group (which was expressed as a percentage of total borrowings excluding the liabilities portion of the convertible bonds over total equity) was about 23.87% as at 31 December 2019 (31 December 2018: 5.58%).

## **MANAGEMENT DISCUSSION AND ANALYSIS**

### **EMPLOYMENT**

As at 31 December 2019, the Group had approximately 493 employees (2018: 612), most of whom were working in the Company's subsidiaries in the PRC. During the year, the total employees' costs including Directors' emoluments from continuing operations were approximately HK\$76,385,000 (2018: HK\$69,280,000).

The Group has developed its human resources policies and procedures based on performance and merit. Employees are rewarded on a performance basis within the general framework of its salary and bonus system. Discretionary bonus is linked to the performance of the Group as well as individual performance. Benefits include staff accommodation, medical schemes, share option scheme, Mandatory Provident Fund for employees in Hong Kong and state-sponsored retirement plans for employees in the PRC. The Group has also developed training programs for its management and employees to promote career advancement of the staffs.

### **FOREIGN EXCHANGE EXPOSURE**

Since sales and purchase for the Lithium Ion Motive Battery Business and the Property and Cultural Business are denominated in RMB, the management considers that the Group's exposure to exchange risks is minimal. However, the Company faces foreign exchange risks when it conducts fund raising activities in Hong Kong (in HK\$) and remits funds to its subsidiaries in the PRC (in RMB). The Board will continue to monitor foreign exchange exposure in the future.

### **LITIGATIONS**

During the year and up to the date of this annual report, the Group has been involved in a number of legal proceedings. Details of the litigations are set out in Note 40 to the consolidated financial statements.

### **CONTINGENT LIABILITIES**

As at 31 December 2019, the Group did not have any material contingent liabilities (2018: Nil).

### **PLEDGE OF ASSETS**

Details of pledged assets as at 31 December 2019 are set out in Note 29 to the consolidated financial statements.

### **PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES**

During the year ended 31 December 2019, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

### EXECUTIVE DIRECTORS

#### **Mr. Tin Kong**

Mr. Tin Kong (“**Mr. Tin**”), aged 59, is a Hong Kong resident. Mr. Tin has been executive Director of the Company and the chairman of the Board since 27 August 2015 and has been appointed as the chief executive officer of the Company on 1 August 2019. He has been an authorised representative of the Company, the chairman of the nomination committee and internal control committee of the Company, and a member of remuneration committee of the Company since March 2016. Mr. Tin holds directorships in certain subsidiaries of the Company. He is also a director of Double Key International Limited, the controlling shareholder of the Company. He graduated from the Department of Economics and Management in Beijing Academy of Cultural Administration\* (北京文化幹部管理學院經濟管理學系).

#### **Ms. Cheng Hung Mui**

Ms. Cheng Hung Mui (“**Ms. Cheng**”), aged 49, is a Hong Kong resident and an individual investor. Ms. Cheng was appointed as an executive Director of the Company on 27 June 2014. Ms. Cheng is the beneficial owner and director of Double Key International Limited, the controlling shareholder of the Company.

#### **Mr. Chen Dekun**

Mr. Chen Dekun (“**Mr. Chen**”), aged 57, was appointed as an executive Director of the Company on 25 June 2015 and was appointed as the general manager of the Lithium Ion Motive Battery Business of the Group in 2018. He has more than 30 years of experience in investment, trading and management.

#### **Mr. Sheng Siguang**

Mr. Sheng Siguang (“**Mr. Sheng**”), aged 47, was appointed as an executive Director of the Company on 8 March 2016. He was the chief executive officer of the Company since 8 February 2018 and resigned on 1 August 2019. Mr. Sheng holds directorships in certain subsidiaries of the Company. He was also in charge of the Lithium Ion Motive Battery Business of the Group. He received a master’s degree in industrial economy from Nanjing Southeast University in September 2006. He also graduated from Nanjing University of Aeronautics and Astronautics with an associate degree and a bachelor’s degree in applied electronic technology in 1993. Mr. Sheng has served in a major state-owned electronic enterprise in the PRC as the quality manager, head of quality department and head of purchasing department. Mr. Sheng has extensive experience in investment management. Mr. Sheng’s spouse, Ms. Wang Jin, is a beneficial owner of Burgeon Max Holdings Limited, one of the Company’s substantial shareholders within the meaning of the Securities and Futures Ordinance (Chapter 571 of The Laws of Hong Kong) (the “**SFO**”).

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

### INDEPENDENT NON-EXECUTIVE DIRECTORS

#### **Mr. Wang Jinlin**

Mr. Wang Jinlin (“**Mr. Wang**”), aged 55, was appointed as an independent non-executive Director of the Company on 24 March 2015. He is a member of the audit committee, the remuneration committee, the nomination committee and the internal control committee of the Company. Mr. Wang graduated from Zhejiang University and obtained a bachelor’s degree in 1984. He is a senior engineer and used to serve as deputy general manager of Jiaxing Silk Spinning Factory\* (嘉興絹紡廠), deputy general manager and general manager of Zhejiang Jinying Silk Spinning Co., Ltd.\* (浙江金鷹絹紡有限公司), and deputy general manager of Zhejiang Jinying Holding Limited, possessing rich experience in corporate management and practice. He was a member of CPPC of Jiaxing, a director of Chinese Silk Industry Association\* (中國絲綢工業協會) and vice chairman of the silk spinning branch of the Chinese Silk Industry Association.

#### **Dr. Ng Ka Wing**

Dr. Ng Ka Wing (“**Dr. Ng**”), aged 63, was appointed as an independent non-executive Director of the Company on 8 March 2016. He is the chairman of the remuneration committee and a member of the audit committee, the nomination committee and the internal control committee of the Company. Dr. Ng received a Doctor Honoris Causa of Business Administration in Manufacturing and Services from International American University in April 2019. In the same year, he is elevated as the honorary life chairman of Hong Kong Bus Suppliers Association. Dr. Ng has extensive experience in the manufacturing of motor vehicles. He is now the managing director of a bus manufacturer.

#### **Mr. See Tak Wah**

Mr. See Tak Wah (“**Mr. See**”), aged 56, was appointed as an independent non-executive Director of the Company on 27 January 2017. He is the chairman of the audit committee and a member of the remuneration committee, the nomination committee and the internal control committee of the Company. Mr. See graduated from the Management School of Waikato University in New Zealand with first class honours in Bachelor of Management Studies. He is a member of the Institute of Chartered Accountants of Australia and New Zealand, a member of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Hong Kong Institute of Directors. Mr. See has over 34 years of experience in financial and general management as he previously worked as the regional business controller of Nokia Mobile Phones Asia Pacific, the managing director of Nokia Mobile Phones Hong Kong, the chief operating officer of First Mobile Group Holdings Limited, and held key management positions in the North Asia offices of Philips and Siemens. Mr. See has been an independent non-executive director and the chairman of the audit committee and a member of the nomination committee of Unisplendour Technology (Holdings) Limited (formerly known as Sun East Technology (Holdings) Limited) (Stock Code: 0365) in 2004 to 2016. From January 2010 to September 2019, Mr. See was appointed as an independent non-executive director and chairman of audit committee of Chu Kong Petroleum and Natural Gas Steel Pipe Holdings Limited (Stock Code: 01938).

Mr. See currently runs his own boutique management consultancy practice focusing on business strategies formulation and transformation consultation. In addition, he is currently an independent non-executive director and chairman of the audit committee and a member of the nomination committee and the remuneration committee of Lever Style Corporation (Stock Code: 01346).

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

### SENIOR MANAGEMENT

#### **Mr. Zhong Dong Feng**

Mr. Zhong Dong Feng (“**Mr. Zhong**”), aged 51, has been employed as the deputy chief executive officer of the Group since May 2018, and is fully responsible for operations of the Property and Cultural Business. Mr. Zhong graduated from the Jiangxi University of Science and Technology (formerly known as Southern Institute of Metallurgy) in July 1991, and has professional qualification of Project Cost Management. Prior to joining the Group, Mr. Zhong had served as the head of different departments of Jiangxi Provincial Government. He has over 28 years of experience in provincial development and operations management.

#### **Mr. Chan Wei**

Mr. Chan Wei (“**Mr. Chan**”), aged 41, is the chief financial officer and company secretary of the Company since 7 March 2016. Mr. Chan resigned as an independent non-executive Director and ceased to act as a member of the audit committee, the nomination committee and the remuneration committee of Elegance Optical International Holdings Limited (Stock code: 0907) on 17 April 2018. Before joining the Company, he worked in a listed company as financial controller. Mr. Chan is a member of the Hong Kong Institute of Certified Public Accountants and a fellow member of Associate of Chartered Certified Accountants. Mr. Chan obtained the degree of a Bachelor of Science in applied accounting from the Oxford Brookes University. He has over 17 years of experience in auditing, accounting and financial advisory.

### LITHIUM ION MOTIVE BATTERY BUSINESS

#### **Mr. Yang Chaohui**

Mr. Yang Chaohui (“**Mr. Yang**”), aged 46, has been employed as the financial controller of a subsidiary of the Group since August 2019, and is responsible for the financial management and accounting function of the Lithium Ion Motive Battery Business. Mr. Yang is a Certified Public Accountant in the PRC. He graduated from the Central University of Finance and Economics with a bachelor’s degree in Public Finance, and has over 23 years of working experience in accounting and financial management.

#### **Mr. Chern Guey Lin**

Mr. Chern Guey Lin (“**Mr. Chern**”), aged 63, has been employed as the general production manager of a subsidiary of the Group since March 2018, and is responsible for the management of production of the Lithium Ion Motive Battery Business at the phase II production base in Weinan, Shaanxi. Mr. Chern graduated from the National Taipei University of Technology with a bachelor’s degree in Department of Electrical Engineering. Mr. Chern has over 39 years of working experience in system integration between electric vehicles and battery packs; and production, technology and operation management of lithium-ion battery automated production lines.

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

### **Mr. Zhao Qi Rong**

Mr. Zhao Qi Rong (“**Mr. Zhao**”), aged 44, has been employed as the vice president of a subsidiary of the Group since May 2017, and is responsible for managing the operation of the Lithium Ion Motive Battery Business in Nanjing Research Institute. Mr. Zhao graduated from the Tianjin University of Technology with a bachelor’s degree in Chemical Engineering and Technology. He has over 17 years of working experience in the design and production of lithium batteries.

### **Mr. Niu Wen Tao**

Mr. Niu Wen Tao (“**Mr. Niu**”), aged 35, has been employed as the deputy general manager of a subsidiary of the Group since April 2016, and is responsible for product design, development and technical management of battery packs, and construction planning of the battery production line and plant. Mr. Niu holds a college degree in Applied Electronic Technology from Tianjin Modern Vocational Technology College. He has over 12 years of working experience in design and development of battery pack products.

## PROPERTY AND CULTURAL BUSINESS

### **Ms. Cheng Li Zhen**

Ms. Cheng Li Zhen (“**Ms. Cheng**”), aged 47, has been employed as the financial controller of a subsidiary of the Group since May 2018, and is fully responsible for the financial management, accounting and treasury functions of the Property and Cultural Business. Ms. Cheng graduated from the Bangor University, United Kingdom with a master’s degree in Business Administration in 2015 and a bachelor degree of Accounting from the School of Economics and Trades, Jiangxi Agricultural University in 1995. She has over 17 years of experience in accounting and financial management.

### **Mr. Yang Ai Ping**

Mr. Yang Ai Ping (“**Mr. Yang**”), aged 47, has been employed as the deputy general manager of a subsidiary of the Group since November 2018, and is responsible for management and operation of the Property and Cultural Business. Mr. Yang graduated from the Suzhou Institute of Environmental Protection for Urban Construction\* (蘇州城市建設環境保護學院) which was merged with Suzhou Railway Teachers College\* (蘇州鐵道師範學院) and became Suzhou University of Science and Technology, and has obtained professional qualification of Industrial and Civil Buildings in 1994. He has over 19 years of experience in project management.

## **DIRECTORS' REPORT**

The Board is pleased to present their report and the audited consolidated financial statements of the Group for the year ended 31 December 2019.

### **PRINCIPAL PLACE OF BUSINESS IN HONG KONG**

The Company is a limited liability company incorporated in the Bermuda, and its principal place of business in Hong Kong is Room 1007, Tsim Sha Tsui Centre, West Wing, 66 Mody Road, Tsim Sha Tsui, Kowloon, Hong Kong.

### **PRINCIPAL ACTIVITIES AND BUSINESS REVIEW**

The Group is principally engaged in Lithium Ion Motive Battery Business and Property and Cultural Business during the year.

The principal activities of its principal subsidiaries are set out in Note 44 to the consolidated financial statements. Further discussion and analysis of these activities as required by Schedule 5 to the Companies Ordinance (Chapter 622 of The Laws of Hong Kong), can be found in the Management Discussion and Analysis set out on pages 6 to 10 of this Annual Report.

### **PROPERTY, PLANT AND EQUIPMENT**

Details of the movements in property, plant and equipment during the year are set out in Note 17 to the consolidated financial statements.

### **CHARGES ON GROUP'S ASSETS**

Details of the charges on the Group's assets are set out in Note 29 to the consolidated financial statements.

### **COMMITMENTS**

Details of the commitments of the Group are set out in Note 41 to the consolidated financial statements.

### **SHARE CAPITAL**

During the year, the Company had allotted and issued 10,170,000 Shares to not less than six places at the placing price of HK\$0.5 per share pursuant to the placing agreement dated 7 August 2019 (the "Placing"). The gross proceeds from the Placing amounted to approximately HK\$5,100,000, and the net proceeds arising from the Placing amounted to approximately HK\$5,000,000, which is intended to be used for the purpose of general working capital of the Company.

As at 31 December 2019, the Company's issued share capital is HK\$119,648,570 and the total number of its issued ordinary shares is 1,196,485,700 shares of HK\$0.10 each.

Details of the movements in share capital of the Company are set out in Note 33 to the consolidated financial statements.



## **DIRECTORS' REPORT**

### **RESERVES AND DISTRIBUTABLE RESERVES**

Details of movements in the reserves of the Group and the Company during the year are set out on page 48 of this Annual Report and Note 34 to the consolidated financial statement. The Company had no distributable reserves as at 31 December 2019.

### **DIRECTORS**

The Directors during the year and up to the date of this report were:

#### ***Executive Directors***

Mr. Tin Kong (*Chairman*)

Ms. Cheng Hung Mui

Mr. Chen Dekun

Mr. Sheng Siguang

#### ***Independent Non-executive Directors***

Dr. Ng Ka Wing

Mr. See Tak Wah

Mr. Wang Jinlin

By virtue of bye-law 87 of the bye-laws of the Company, Mr. Tin Kong, Ms. Cheng Hung Mui and Mr. Wang Jinlin shall retire by rotation and being eligible, will offer themselves for re-election at the forthcoming annual general meeting of the Company.

No Director proposed for re-election at the forthcoming annual general meeting has a service contract which is not determinable by the Group within one year without payment of compensation (other than statutory compensations).

### **DIRECTORS' SERVICE CONTRACTS**

Each of Ms. Cheng Hung Mui, Mr. Chen Dekun and Mr. Tin Kong, each an executive Director, entered into a service agreement with the Company for a term of 2 years commencing from 27 June 2014, 25 June 2015 and 27 August 2015, respectively.

Mr. Wang Jinlin, an independent non-executive Director, has entered into a service agreement with the Company for a term of 2 years commencing from 24 March 2015.

Mr. Sheng Siguang, an executive Director, and Dr. Ng Ka Wing and Mr. See Tak Wah, both of which are independent non-executive Directors, were appointed on 8 March 2016, 8 March 2016 and 27 January 2017, respectively, without service agreement and specific term.

## DIRECTORS' REPORT

### SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES

As at 31 December 2019, according to the register kept by the Company pursuant to Section 336 of the SFO and, so far as is known to the Directors, the persons or entities who had an interest or a short position in the shares or underlying shares of the Company (the "Shares") which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or who were, directly or indirectly, interested in 5% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of the Company, or of any other company which is a member of the Group, or in any options in respect of such share capital are as follows:

#### Long positions

Name of substantial Shareholder	Notes	Capacity	Number of issued ordinary Shares held/ underlying Shares	Percentage of the total issued share capital of the Company
Cheng Hung Mui	1	Interest of controlled corporation	823,387,533	68.82%
Double Key International Limited	1	Beneficial owner	823,387,533	68.82%
Wang Jin	2	Interest of controlled corporation	13,994,253	1.17%
Sheng Siguang	2	Interest of spouse	13,994,253	1.17%

#### Notes

- 1 The entire issued share capital of Double Key International Limited is wholly owned by Ms. Cheng Hung Mui, an executive Director. Therefore, Ms. Cheng Hung Mui is deemed to be interested in the Shares held by Double Key International Limited pursuant to the SFO. As at 31 December 2019, Double Key International Limited held 785,887,533 Shares and 37,500,000 underlying Shares which may be issued upon the exercise of the conversion rights attaching to the convertible bonds in the principal amount of HK\$300,000,000 (at the conversion price of HK\$1.60 per conversion share).
- 2 Mr. Sheng Siguang, who ceased to be the chief executive officer of the Company on 1 August 2019 and remains an executive Director of the Company, is the spouse of Ms. Wang Jin and is accordingly deemed to be interested in the Shares directly held by Ms. Wang Jin pursuant to the SFO.

Save as disclosed above, as at 31 December 2019, the Company has not been notified by any persons (other than the Directors and chief executive of the Company, whose interests are set out in the section "Directors' and chief executive's interests and short position in the shares and underlying shares" below), who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosable to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

## DIRECTORS' REPORT

### DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITION IN THE SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2019, the interests and short positions of the Directors and chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO), which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which the Directors and chief executive were deemed or taken to have under such provisions of the SFO), or which were required, pursuant to section 352 of the SFO, to be recorded in the register therein, or were required to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by the directors of Company as set out in Appendix 10 to (the “**Model Code**”) the Rules of Governing the Listing of Securities on the Stock Exchange (the “**Listing Rules**”) were as follows:

#### (i) Long positions in the issued Shares

Name of Director	Notes	Capacity or nature of interests	Number of issued ordinary Shares held	Percentage of the total issued share capital of the Company
Cheng Hung Mui	1	Interest of controlled corporation	785,887,533	65.68%
Sheng Siguang	2	Interest of spouse	13,994,253	1.17%

#### Notes

- 1 The entire issued share capital of Double Key International Limited is wholly owned by Ms. Cheng Hung Mui, an executive Director. Therefore, Ms. Cheng Hung Mui is deemed to be interested in the Shares held by Double Key International Limited pursuant to the SFO. As at 31 December 2019, Double Key International Limited held 785,887,533 Shares and 37,500,000 underlying Shares which may be issued upon the exercise of the conversion rights attaching to the convertible bonds in the principal amount of HK\$300,000,000 (at the conversion price of HK\$1.60 per conversion share).
- 2 Mr. Sheng Siguang, who ceased to be the chief executive officer of the Company on 1 August 2019 and remains an executive Director of the Company, is the spouse of Ms. Wang Jin who is interested in 13,994,253 Shares. Mr. Sheng Siguang is deemed to be interested in all the Shares in which Ms. Wang Jin is interested in by virtue of the SFO.

## DIRECTORS' REPORT

### (ii) Long positions in the underlying Shares

Name of Director or chief executive	Notes	Capacity or nature of interests	Number of underlying Shares held	Percentage of the existing total issued share capital of the Company
Cheng Hung Mui	1	Interest of controlled corporation	37,500,000	3.13%
Tin Kong	2	Beneficial owner	2,000,000	0.17%
Chen Dekun	2	Beneficial owner	1,000,000	0.08%
Chan Wei	2	Beneficial owner	2,000,000	0.17%

#### Notes

1. The entire issued share capital of Double Key International Limited is wholly owned by Ms. Cheng Hung Mui, an executive Director. Therefore, Ms. Cheng Hung Mui is deemed to be interested in the Shares held by Double Key international Limited pursuant to the SFO. As at 31 December 2019, Double Key International Limited held 785,887,533 Shares and 37,500,000 underlying Shares which may be issued upon the exercise of the conversion rights attaching to the convertible bonds in the principal amount of HK\$300,000,000 (at the conversion price of HK\$1.60 per conversion share).
2. These Shares represent the underlying interest of the share options granted to the relevant Directors and chief executives of the Company under the share option scheme adopted by the Company on 13 June 2012. Please refer to the section "Equity-linked agreements – Share Option Scheme" below for further details.

## DIRECTORS' REPORT

### (iii) Long positions in the shares of the associated corporations

Name of Director	Nature of interests	Name of associated corporation	Number of Shares held	Percentage of interest in the associated corporation
Cheng Hung Mui	Corporate interest	Double Key International Limited	100	100%

Apart from the foregoing, as at 31 December 2019, none of the Directors nor the chief executive of the Company had or was deemed to have any interests or short positions in the Shares, underlying Shares or debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) which were required (i) to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO); or (ii) pursuant to section 352 of the SFO, to be entered in the register referred to therein; or (iii) are otherwise required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

## EQUITY-LINKED AGREEMENTS

### Share Option Scheme

The Company's share option scheme (the "**Scheme**") was adopted pursuant to the special general meeting of the Company held on 13 June 2012 for the primary purpose of providing incentives to selected participants for their contribution to the Group, and will expire on 12 June 2022. Under the Scheme, the Board may grant options to all Directors (including independent non-executive Directors) and any fulltime/part time employees of the Group, and any participants from time to time determined by the Board as having contributed or may contribute to the development and growth of the Group to subscribe for shares in the Company.

In each grant of options, the Board may at its discretion determine the specific exercise period and exercise price. The exercise price shall not be less than the highest of (i) the closing price of Shares on the Stock Exchange on the date of the offer of grant; (ii) the average closing price of Shares on the Stock Exchange for the five trading days immediately preceding the date of the offer of grant; and (iii) the nominal value of the Shares. A consideration of HK\$1.0 is payable by grantees on acceptance of the offer of the grant of an option.

As at the date of this Annual Report, the total number of Shares available for issue under the Scheme was 103,631,570 Shares which represented 8.7% of the total number of ordinary shares of the Company in issue. The number of shares in respect of which options may be granted to any individual is not permitted to exceed 1% of the issued share capital of the Company for the time being.

## DIRECTORS' REPORT

From the date of adoption of the Scheme and up to 31 December 2019, a total of 24,300,000 share options to subscribe for a total of 24,300,000 Shares were granted by the Company under the Scheme, among which 9,000,000 share options have lapsed. As at 31 December 2019, there were total of 15,300,000 outstanding options, carrying rights to subscribe for 15,300,000 shares.

Details of the movements of the share options granted under the Scheme as at 31 December 2019 are as follows:

Name of director/ employee	Date of Grant	Exercisable period	Exercise Price per Share HK\$	Closing Price of the Shares immediately before the date of grant HK\$	Number of Share Options				Outstanding options as at 31 December 2019
					Outstanding options as at 1 January 2019	Granted and accepted during the year	Exercised during the year	Cancelled/ Lapsed during the year	
<b>Director</b>									
Tin Kong	11/11/2016	11/11/2017 to 10/11/2021	0.85	0.85	600,000	-	-	-	600,000
	11/11/2016	11/11/2018 to 10/11/2021	0.85	0.85	600,000	-	-	-	600,000
	11/11/2016	11/11/2019 to 10/11/2021	0.85	0.85	800,000	-	-	-	800,000
Chen Dekun	11/11/2016	11/11/2017 to 10/11/2021	0.85	0.85	300,000	-	-	-	300,000
	11/11/2016	11/11/2018 to 10/11/2021	0.85	0.85	300,000	-	-	-	300,000
	11/11/2016	11/11/2019 to 10/11/2021	0.85	0.85	400,000	-	-	-	400,000
Sub-total:					3,000,000	-	-	-	3,000,000
<b>Senior Management (in aggregate)</b>									
	11/11/2016	11/11/2017 to 10/11/2021	0.85	0.85	4,320,000	-	-	(630,000)	3,690,000
	11/11/2016	11/11/2018 to 10/11/2021	0.85	0.85	4,320,000	-	-	(630,000)	3,690,000
	11/11/2016	11/11/2019 to 10/11/2021	0.85	0.85	5,760,000	-	-	(840,000)	4,920,000
Sub-total:					14,400,000	-	-	(2,100,000)	12,300,000
Total:					17,400,000	-	-	(2,100,000)	15,300,000

## CHANGES OF DIRECTORS' INFORMATION

Pursuant to Rule 13.51B(1) of the Listing Rules, the changes of Directors' information are set out below.

Dr. Ng Ka Wing, an independent non-executive Director, who received a Doctor Honoris Causa of Business Administration in Manufacturing and Services from International American University in April 2019. In the same year, he is elevated as the honorary life chairman of Hong Kong Bus Suppliers Association.

Following the resignation of Mr. Sheng Siguang from the role as the chief executive officer of the Company on 1 August 2019, Mr. Tin Kong has been appointed as both the chairman and the chief executive officer of the Company. Mr. Sheng remains as an executive Director of the Company.

Save as disclosed above, as at 31 December 2019, there were no changes of Directors' information required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

## **DIRECTORS' REPORT**

### **DIRECTORS' INTERESTS IN COMPETING BUSINESS**

During the year, none of the Directors had any interests in competing business of the Company which was required to be disclosed pursuant to Rule 8.10 of the Listing Rules.

### **DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBT SECURITIES**

Save as disclosed in this Directors' report and Note 35 to the consolidated financial statements in relation to the Scheme, at no time during the year was the Company or any of its subsidiaries a party to any arrangement to enable any Directors (including their spouses or children under 18 years of age) to have any right to subscribe for securities of the Company or any of its associated corporations as defined in the SFO or to acquire benefits by means of acquisition of shares in, or debentures of the Company or any other body corporate.

### **CONTROLLING SHAREHOLDER'S INTERESTS IN CONTRACTS**

As at the end of the year ended 31 December 2019 or at any time during the year, (a) there was no contract of significance between the Company or any of its subsidiary companies, and a controlling shareholder or any of its subsidiaries; and (b) there was no contract of significance for the provision of services to the Company or any of its subsidiaries by a controlling shareholder of the Company or any of its subsidiaries.

### **DIRECTORS' INTERESTS IN CONTRACTS**

As at the end of the year ended 31 December 2019 or at any time during the year, there was no contract of significance in relation to the Company's business, to which the Company or any of its subsidiaries was a party, subsisted, and in which a Director had, whether directly or indirectly, a material interest.

### **INDEPENDENT NON-EXECUTIVE DIRECTORS**

The Company has received from each of the independent non-executive Directors, namely Dr. Ng Ka Wing, Mr. See Tak Wah and Mr. Wang Jinlin, the annual confirmation of their independence pursuant to Rule 3.13 of the Listing Rules. The Company considers that all of the independent non-executive Directors are independent.

### **MAJOR CUSTOMERS AND SUPPLIERS**

During the year ended 31 December 2019, less than 30% of the Group's revenue from sales of goods or rendering of services was attributable to the Group's five largest customers.

During the year ended 31 December 2019, approximately 64% of the Group's purchases were attributable to the Group's five largest suppliers. In particular, purchases from the largest supplier of the Group accounted for approximately 40% of the Group's total purchase for the year.

## **DIRECTORS' REPORT**

As far as the Directors are aware, neither the Directors nor any of their associates nor any shareholders (which, to the best knowledge of the Directors, own more than 5% of the Company's issued share capital) had any beneficial interests in any of the Group's five largest customers or five largest suppliers.

### **PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES**

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the year ended 31 December 2019.

### **EMOLUMENT POLICY**

The emolument policy of the employees of the Group is set up by the Remuneration Committee on the basis of their merit, qualifications and competence.

The emoluments of the directors of the Company are decided by the Remuneration Committee having regard to the Company's operating results, individual performance and comparable market statistics.

### **PRE-EMPTIVE RIGHTS**

There is no provision for pre-emptive rights under the Company's bye-laws, or the laws of Bermuda, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

### **RELATED PARTY TRANSACTIONS**

Details of the related party transactions undertaken by the Group during the year ended 31 December 2019 are set out in Note 43 to the consolidated financial statements. These related party transactions (i) did not constitute connected transactions/continuing connected transactions or, (ii) constituted connected transactions/continuing connected transactions but were exempted from all disclosure and independent shareholders' approval requirements under the Listing Rules.

### **PRINCIPAL RISKS AND UNCERTAINTIES**

The Group's financial conditions, results of operations and business would be affected by numerous risks and uncertainties including market risk, foreign currency risk, credit risk and liquidity risk. The Group's overall risk management programme is shown in Note 6 to the consolidated financial statements.



## **DIRECTORS' REPORT**

### **RELATIONSHIPS WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS**

#### **Employees**

The Group considers employees as the key to success and continues to implement people-oriented policy in human resources management, including the offer of appropriate training programs, performance linked discretionary bonus, and implement a sound and complete performance appraisal system to promote career advancement and opportunity of the staff.

#### **Customers and Suppliers**

The Group maintained sound relationships with its customers and suppliers, and did not have material disputes with them during the year ended 31 December 2019.

### **COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS**

During the year ended 31 December 2019, as far as the Company is aware, there was no material breach of or non-compliance with applicable laws and regulations by the Group that has a significant impact on the business and operations of the Group.

### **PERMITTED INDEMNITY**

In accordance with bye-law 166 of the bye-laws of the Company, the Directors and other officers of the Company shall be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them, their or any of their heirs, executors or administrators, shall or may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duty, or supposed duty, in their respective offices or trusts, provided that any such persons has not committed any fraud or dishonesty.

A permitted indemnity provision for the benefit of the Directors was in force as of the date of this report and during the financial year ended 31 December 2019. The Company has maintained directors and officers liability insurance for the directors of the Company.

### **SUFFICIENCY OF PUBLIC FLOAT**

Based on the information that is publicly available to the Company and within the knowledge of the Directors of the Company, the Company has maintained a sufficient public float as at the latest practicable date prior to the issue of this report.

## DIRECTORS' REPORT

### ENVIRONMENTAL, SOCIAL AND GOVERNANCE (“ESG”) SUMMARY

The Group is committed to conducting our business in an environmentally sound manner and has adopted the Environmental, Social and Governance Reporting Guide as required by the Listing Rules. The Board will continue to monitor such policies to ensure the Company remains compliant with the relevant laws and regulations that have a significant impact on the Company in relation to the environment, employment, labor and operation. In addition to carrying out the corporate-wide programs the Company has initiated, all of our employees are required to be familiar with environmental laws and regulations relevant to their employment responsibilities and to comply with them. Details of the above information will be set out in our ESG report which is scheduled to be published within 3 months after the issuance of this Annual Report.

### DIVIDENDS

The Board does not recommend the payment of any dividend for the year ended 31 December 2019 (2018: Nil).

### SUBSIDIARIES

Details of the Company's principal subsidiaries as at 31 December 2019 are set out in Note 44 to the consolidated financial statements.

### AUDITOR

The consolidated financial statements of the Group for the year ended 31 December 2019 was audited by ZHONGHUI ANDA CPA Limited. ZHONGHUI ANDA CPA Limited will retire at the forthcoming annual general meeting and a resolution for their re-appointment as the auditor of the Company will be proposed at the forthcoming annual general meeting.

### OTHER SIGNIFICANT EVENT

On 26 October 2018, Nanjing Rongzhou Cultural Industry Investment Company Limited\* (南京容州文化產業投資有限公司) (“**Nanjing Investment**”) entered into a capital increase agreement with Shenzhen Rongzhou Cultural Industry Investment Company Limited\* (深圳市容州文化產業投資有限公司) and Nanchang Rongzhou Investment Company Limited\* (南昌市容州投資有限公司) (the “**Target Company**”), pursuant to which Nanjing Investment has agreed to make a capital contribution of RMB20,000,000 (the “**Capital Contribution**”) to the Target Company, which was announced as a discloseable transaction on 26 October 2018.

## DIRECTORS' REPORT

During the preparation of the Company's annual consolidated audited accounts, it was uncovered that the amount of the total assets of the Target Company was understated, and the Company should have sent a circular containing further details of the Capital Contribution to its shareholders, and the Capital Contribution should have been subject to the approval of the shareholders of the Company under the Listing Rules. However, at the material time, the Company did not comply with such requirements due to the understatement of the total assets of the Target Company as mentioned above, which was unintentional on the part of the Company.

On 24 September 2019, the Company issued a circular containing further details of the Capital Contribution to its shareholders. In particular, the Company has obtained a written confirmation from the Controlling Shareholder, which held 785,887,533 Shares, representing approximately 65.68% of the issued share capital of the Company as at 18 September 2019, confirming that it has approved, confirmed and ratified the Capital Contribution. For more details of the Capital Contribution, please refer to the announcements of the Company dated 26 October 2018 and 4 April 2019, respectively, and the circular of the Company dated 24 September 2019.

By order of the Board  
**Tesson Holdings Limited**

**Tin Kong**  
*Chairman*  
Hong Kong, 17 July 2020

## CORPORATE GOVERNANCE REPORT

### CORPORATE GOVERNANCE PRACTICES

The Company's corporate governance practices are based on the principles (the "**Principles**") and code provisions (the "**Code Provisions**") as set out in the Corporate Governance Code and Corporate Governance Report (the "**CG Code**") contained in Appendix 14 to the Listing Rules.

The Company and the Directors strive to follow the internal control manuals and put in place sufficient resources to comply with the CG Code. During the year ended 31 December 2019, save for the deviations disclosed below, the Company had complied with all the applicable provisions set out in the CG Code:

According to the code provision A.4.1 of the CG Code, non-executive Directors should be appointed for a specific term, subject to re-election. Dr. Ng Ka Wing and Mr. See Tak Wah were appointed as independent non-executive Director and have not been appointed for a specific term but will be subject to retirement by rotation and eligible for re-election pursuant to the bye-laws of the Company.

Pursuant to the code provision A.6.7 of the CG Code, independent non-executive Directors and non-executive Directors should attend general meetings of the Company. However, two independent non-executive Directors were absent from the annual general meeting of the Company held on 10 June 2019 due to other business commitments. To ensure compliance with the CG Code in the future, the Company has arranged and will continue to arrange to furnish all Directors with appropriate information on all general meetings of the Company and take all reasonable measures to schedule meetings in such a way that all Directors can attend the general meetings.

Code Provision A.2.1 of the CG Code stipulates the roles of chairman and chief executive should be separate and should not be performed by the same individual. Mr. Tin Kong has been serving as the chairman and the chief executive officer of the Company (the "**CEO**") following the resignation of Mr. Sheng Siguang as the CEO which was effective from 1 August 2019. Such practice deviates from Code Provision A.2.1 of the CG Code. The Board considers that consolidation of these roles by Mr. Tin Kong provides strong and consistent leadership to the Company which facilitates effective planning and efficient management of the Company. The Board will keep reviewing this arrangement from time to time and should candidate with suitable knowledge, skill and experience be identified, the Company will make an appointment to fill the post as appropriate.

The Board will continue to review and improve the corporate governance practices and standards of the Company to ensure the business activities and decision making processes of the Company are regulated in a proper and prudent manner.

### DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code as set out in Appendix 10 to the Listing Rules for securities transactions by the Directors.

Having made specific enquiry of all Directors, the Company reported that the Directors confirmed that they had complied with the required standards set out in the Model Code during the year ended 31 December 2019. The Model Code also applies to other specified senior management of the Group.

# CORPORATE GOVERNANCE REPORT

## BOARD OF DIRECTORS

As at the date of this report, the Board comprises:

*Executive Directors:*

Mr. Tin Kong (*Chairman*)  
Ms. Cheng Hung Mui  
Mr. Chen Dekun  
Mr. Sheng Siguang

*Independent Non-executive Directors:*

Dr. Ng Ka Wing  
Mr. See Tak Wah  
Mr. Wang Jinlin

The Board comprises of four executive Directors and three independent non-executive Directors. One of the independent non-executive Directors possesses appropriate professional accounting qualifications and financial management expertise. Biographical details of the directors are set out in the section of “Biographical Details of Directors and Senior Management” on pages 11 to 14 of this Annual Report.

The relationships among the members of the Board are disclosed under “Biographical Details of Directors and Senior Management” on pages 11 to 14. Save as disclosed under “Biographical Details of Directors and Senior Management”, the Board members have no financial, business, family or other material/relevant relationships with each other. The formation of the Board has met Rule 3.10A of the Listing Rules for the Board to have at least one-third in number of its members comprising independent non-executive Directors.

The main focus of the Board is on the formulation of overall strategies and policies of the Group. The Board also monitors the financial performance and the internal controls of the Group’s business operations. Execution of operational matters and the powers thereof are delegated to the management by way of clear direction and remit from the Board.

The independent non-executive Directors are from professional background with a broad range of expertise and experience in the fields of accounting, finance, legal and business. Their skills and expertise ensure strong independent views and judgment in the Board. They also serve important function of ensuring and monitoring the basis for an effective corporate governance framework. The Board considers that each independent non-executive Director is independent in character and judgment and that they all meet the independence criteria as set out under Rule 3.13 of the Listing Rules.

All directors are regularly updated on governance and regulatory matters. There is an established procedure for directors to obtain independent professional advice at the expense of the Company in the furtherance of their duties. The Company has also arranged appropriate director and officer liability insurance cover in respect of any potential legal actions that might be taken against its directors.

## CORPORATE GOVERNANCE REPORT

### Directors' Training and Professional Development Programme

The Directors have undergone satisfactory training throughout the year and provided the training record to the Company. During the year ended 31 December 2019, the training records of the Directors are set out below:

Directors	Corporate Governance/update on laws, rules and regulations	
	Read Materials	Attend Seminars, Briefings and Conferences
<i>Executive Directors</i>		
Mr. Tin Kong ( <i>Chairman</i> )	✓	✓
Ms. Cheng Hung Mui	✓	✓
Mr. Chen Dekun	✓	✓
Mr. Sheng Siguang	✓	✓
<i>Independent Non-executive Directors</i>		
Dr. Ng Ka Wing	✓	✓
Mr. See Tak Wah	✓	✓
Mr. Wang Jinlin	✓	✓

### Directors' Attendance at the Board Meetings and General Meetings

The individual attendance record of each Director at the Board meetings (not including other ad hoc meetings of the Board held from time to time), certain committee meetings and general meetings during the year ended 31 December 2019 is set out below:

Directors	Attendance/Number of Meetings					
	Audit Committee Meetings	Nomination Committee Meetings	Remuneration Committee Meetings	Internal Control Committee Meeting	Board Meetings	General Meetings
<i>Executive Directors</i>						
Mr. Tin Kong	N/A	1/1	1/1	1/1	5/5	1/1
Ms. Cheng Hung Mui	N/A	N/A	N/A	N/A	0/5	0/1
Mr. Chen Dekun	N/A	N/A	N/A	N/A	4/5	1/1
Mr. Sheng Siguang	N/A	N/A	N/A	N/A	4/5	1/1
<i>Independent Non-executive Directors</i>						
Dr. Ng Ka Wing	2/2	1/1	1/1	1/1	2/5	0/1
Mr. See Tak Wah	2/2	1/1	1/1	1/1	5/5	1/1
Mr. Wang Jinlin	2/2	1/1	1/1	1/1	5/5	0/1

## CORPORATE GOVERNANCE REPORT

### DIRECTORS' AND OFFICERS' INSURANCE

The Company has arranged appropriate insurance cover in respect of potential legal actions against its Directors and officers.

### CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Pursuant to Code Provision A.2.1 of the CG Code, the roles of chairman and CEO should be separate and should not be performed by the same individual.

The roles of Chairman are to provide leadership to the Board and responsible for the effective functioning and ensuring that directors receive adequate, reliable and complete information in timely manner. The Chairman assumes the primary responsibility for ensuring that good corporate governance practices and procedures are established.

The CEO is responsible for administering and managing the Group's business and internal controls, including the implementation of major strategies and initiatives decreed and delegated by the Board.

During the year ended 31 December 2019, Mr. Tin Kong has been serving as the chairman and the CEO of the Company following the resignation of Mr. Sheng Siguang as the CEO which was effective from 1 August 2019. In view of current development of the Group, the Board believes that it is in the best interest of the Group to have Mr. Tin Kong taking up both roles for effective execution of business strategies and management of business operations. The Board will keep reviewing this arrangement from time to time and should candidate with suitable knowledge, skill and experience be identified, the Company will make an appointment to fill the post of CEO as appropriate.

### BOARD COMMITTEES

As at the date of this Annual Report, the Board has established four committees, namely, the audit committee (the "**Audit Committee**"), the nomination committee (the "**Nomination Committee**"), the remuneration committee (the "**Remuneration Committee**") and the internal control committee (the "**Internal Control Committee**"), for overseeing particular aspects of the Company's affairs. All Board committees of the Company are established with defined written terms of reference. The terms of reference of the Board committees are posted on the Company's website and the Stock Exchange's website and are available to shareholders upon request.

## CORPORATE GOVERNANCE REPORT

Each Board committee consists of a majority of independent non-executive Directors (“INED”). The list of the chairman and members of each Board committee as at the date of this Annual Report is set out below:

### **Audit Committee**

Mr. See Tak Wah (*Chairman*) (*INED*)

Dr. Ng Ka Wing (*INED*)

Mr. Wang Jinlin (*INED*)

### **Internal Control Committee**

Mr. Tin Kong (*Chairman*) (*executive Director*)

Dr. Ng Ka Wing (*INED*)

Mr. See Tak Wah (*INED*)

Mr. Wang Jinlin (*INED*)

### **Nomination Committee**

Mr. Tin Kong (*Chairman*) (*executive Director*)

Dr. Ng Ka Wing (*INED*)

Mr. See Tak Wah (*INED*)

Mr. Wang Jinlin (*INED*)

### **Remuneration Committee**

Dr. Ng Ka Wing (*Chairman*) (*INED*)

Mr. Tin Kong (*executive Director*)

Mr. See Tak Wah (*INED*)

Mr. Wang Jinlin (*INED*)

The Board committees are provided with sufficient resources to perform their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances, at the Company’s expenses.



## CORPORATE GOVERNANCE REPORT

Pursuant to Rule 3.10 of the Listing Rules, every listed issuer is required to have at least three INEDs, at least one of whom must have appropriate professional qualifications, or accounting or related financial management expertise. Besides, according to Rule 3.21 of the Listing Rules, every listed issuer must establish an audit committee comprising non-executive directors only. The audit committee must comprise a minimum of three members, at least one of whom is an independent non-executive director with appropriate professional qualifications or accounting or related financial management expertise as required under Rule 3.10(2). Throughout the year, the Board at all times fully complied with Rules 3.21 and 3.10(2) of the Listing Rules.

### AUDIT COMMITTEE

The majority of the audit committee members must be independent non-executive directors of the listed issuer. The audit committee must be chaired by an independent non-executive director. The Audit Committee currently comprises three independent non-executive Directors. Written terms of reference, which describe the authority and duties of the Audit Committee, have been adopted and posted on the websites of the Company and the Stock Exchange, and are regularly reviewed and updated by the Board.

As at the reporting date, the Audit Committee comprised three members, all the independent non-executive Directors namely, Dr. Ng Ka Wing, Mr. See Tak Wah and Mr. Wang Jinlin as members. The chairman of Audit Committee is Mr. See Tak Wah who possesses the appropriate professional qualifications or accounting or related financial management expertise. None of the members of the Audit Committee is a former partner of the Company's existing external auditor. The Audit Committee has separate and independent access to the advice and services of the senior management of the Company, and is able to seek independent professional advice at the Company's expense upon reasonable request.

The main duties of the Audit Committee include the following:

- (a) To review the consolidated financial statements and reports and consider any significant or unusual items raised by the Company's staff responsible for the accounting and financial reporting function, compliance officer or external auditors before submission to the Board.
- (b) To review the relationship with the external auditors with reference to the work performed by the external auditors, their fees and terms of engagement, and make recommendation to the Board on the appointment, re-appointment and removal of external auditors.
- (c) To review the adequacy and effectiveness of the Company's financial reporting system, internal control system and risk management system and associated procedures.

During the year, the Audit Committee has, inter alia, reviewed the accounting standards and practices adopted by the Group and discussed with the management about the internal control and financial reporting matters, including reviewing the annual financial information for the year ended 31 December 2018 and the interim financial information for the six months ended 30 June 2019.

## **CORPORATE GOVERNANCE REPORT**

The Group's consolidated financial statements for the year ended 31 December 2019 have been reviewed by the Audit Committee, who is of opinion that such statements comply with applicable accounting standards and legal requirements, and that adequate disclosures have been made.

### **INTERNAL CONTROL COMMITTEE**

The Internal Control Committee comprises four members, namely, Mr. Tin Kong who is the Chairman and executive Director, and Dr. Ng Ka Wing, Mr. See Tak Wah and Mr. Wang Jinlin who are independent non-executive Directors. The Internal Control Committee is chaired by Mr. Tin Kong. The Internal Control Committee was established to enhance risk management and internal control systems in a timely manner. The Internal Control Committee is responsible for performing independent review of the adequacy and effectiveness of the risk management and internal control systems. The Internal Control Committee examines key issues in relation to the accounting practices and all material controls; evaluate and determine the nature and extent of the risks it is willing to take in achieving the Company's strategic objectives; and provides the effectiveness of its implementation and recommendations for improvement to the Audit Committee and the Board.

During the year, the Company organizes personnel and seeks assistance from external professional advisory institutions to review the risk management and internal control systems which are subject to the review by the Company's management team and the Internal Control Committee and approval by the Audit Committee and the Board.

### **NOMINATION COMMITTEE**

According to the code provision A.5.1 of the CG Code, issuers should establish a nomination committee which is chaired by the chairman of the board or an independent non-executive director and comprises a majority of independent non-executive directors.

The Company has set up a Nomination Committee with its written terms of reference in compliance with the CG Code as set out in Appendix 14 of the Listing Rules to ensure fair and transparent procedures for appointment, re-election and removal of Directors to the Board. The Nomination Committee currently comprises three independent non-executive Directors and one executive Director, and was chaired by an executive Director who is the Chairman of the Board.

## CORPORATE GOVERNANCE REPORT

The principal responsibilities of the Nomination Committee include reviewing the structure, size and composition (including the skills, knowledge and experience) of the Board on a regular basis and make recommendations to the Board regarding any proposed changes; identifying individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of, individuals nominated for directorships; assessing the independence of independent non-executive Directors; making recommendations to the Board on relevant matters relating to the appointment or re-appointment of Directors and succession planning for Directors.

During the year ended 31 December 2019, the Nomination Committee has reviewed the existing structure, size, diversity and composition of the Board to ensure it has a balance of expertise, skills, experience and diversity of perspectives appropriate to the requirements the Group's business; reviewed and assessed the independence of independent non-executive Directors; and assessed the board diversity policy of the Company (the "**Board Diversity Policy**").

The Nomination Committee formulated Board Diversity Policy. The Company recognises and embraces the benefits of having a diverse Board to enhance the quality of its performance. In designing the Board's composition, the Nomination Committee will consider a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board.

The Nomination Committee will continue to review the Board Diversity Policy, as appropriate, to ensure its effectiveness and discuss any revisions that may be required, and recommend any such revisions to the Board for consideration and approval.

The Nomination Committee also monitors the implementation of the Board Diversity Policy and reports to the Board on the achievement of the measurable objectives for achieving diversity under the Board Diversity Policy.

# CORPORATE GOVERNANCE REPORT

## REMUNERATION COMMITTEE

### Remuneration Policy for Directors and Senior Management

The remuneration payable to the employees includes salaries and allowances. The Group's remuneration policies are formulated based on the performance of individual employees and are reviewed regularly. Subject to the Group's profitability, the Group may also provide a discretionary bonus to employees as an incentive for their contribution to the Group. The primary goal of the remuneration policy with regard to the remuneration packages of the executive Directors is to enable the Group to retain and motivate the executive Directors by linking their compensation with performance as measured against corporate objectives achieved. Each of the executive Directors is entitled to the remuneration packages including basic salaries and discretionary bonuses.

The primary duties of the Remuneration Committee are to make recommendations to the Board on the Company's policy and structure for all Directors' and senior management remuneration, make recommendations to the Board on the remuneration of non-executive Directors and determine, with delegated responsibility, the remuneration packages of individual executive Directors and senior management.

The Company believes that by offering the eligible persons a shareholding stake in the Company, the interests of the eligible persons and the Company will align and thereby provide the eligible persons with additional incentives to improve the Company's performance.

According to the Rule 3.25 of the Listing Rules, an issuer must establish a remuneration committee chaired by an independent non-executive director and comprising a majority of independent non-executive directors, and according to the Rule 3.26 of the Listing Rules, the board of directors must approve and provide written terms of reference for the remuneration committee which clearly establish its authority and duties.

The Company has set up a Remuneration Committee with written terms of reference in compliance with the CG Code as set out in Appendix 14 of the Listing Rules to ensure that there are formal and transparent procedures for setting policies on the remuneration of Directors and senior management. The Remuneration Committee currently comprises three independent non-executive Directors and one executive Director, and was chaired by an independent non-executive Director.

During the year ended 31 December 2019, the Remuneration Committee has reviewed and discussed the remuneration and structure of the Directors and senior management of the Company.

Pursuant to Code Provision B.1.5 of the CG Code, the remuneration of the members of the senior management by band for the year ended 31 December 2019 is set out in Note 14 to the consolidated financial statements.

## **CORPORATE GOVERNANCE REPORT**

### **COMPANY SECRETARY**

Mr. Chan Wei, the company secretary of the Company, is a full-time employee of the Company. He supports the Board by ensuring information flow within the Board and that the Board policy and procedures are followed. The company secretary is responsible for advising the Board on the corporate governance matters and professional development of the Directors.

According to the requirements of Rule 3.29 of the Listing Rules, the company secretary has taken no less than 15 hours of relevant professional training during the financial year ended 31 December 2019.

### **INTERNAL CONTROL AND RISK MANAGEMENT**

The Board has overall responsibility for the systems of internal control and risk management of the Company and for reviewing their effectiveness on a regular basis, covering financial, operational, compliance controls and risk management functions.

The Board is committed to design and implement effective and sound risk management and internal control systems to safeguard the interests of Shareholders and the Group's assets. The systems are implemented to manage and minimize, rather than eliminate, the risk of failure in operation systems, and to provide reasonable assurance against material misstatement or loss. The Board has delegated to executive management the implementation of the systems of risk management and internal controls and reviewing of all relevant financial, operational, compliance controls and risk management function within an established framework. Our risk management and internal control systems are reviewed and renewed at least on an annual basis.

For the year ended 31 December 2019, Apeck Risk Management Limited, an external professional advisory institution, has been appointed to undertake the internal audit function and assist the Internal Control Committee to review the risk management and internal control systems of the Group. For risk assessment, the management and functional responsible persons are required to evaluate the likelihood and impact of each identified risk item in a risk register. Once significant risks are identified, mitigating measures are required to put in place immediately in order to manage such risks. For internal control review, once areas of improvement have been identified, appropriate measures and follow-up actions are required to be put in place in order to enhance the internal control system. The Internal Control Committee reviews the findings and opinion of the management on the effectiveness of the Company's risk management and internal control systems, and reports to the Audit Committee and the Board on such reviews. In respect of the year ended 31 December 2019, the Board considered the risk management and internal control systems effective and adequate. No significant areas of concern which might affect Shareholders were identified.

## **CORPORATE GOVERNANCE REPORT**

The Company has put in place the policies and procedures for the handling and dissemination of inside information. The Company regularly reminds the Directors and employees for the due compliance with all policies regarding the inside information and also keeps them for the latest regulatory updates. Before the information is fully disclosed to the public, the Group ensures the information is kept strictly confidential. If the Group believes that the necessary degree of confidentiality cannot be maintained or that confidentiality may have been breached, the Group would immediately disclose the information to the public.

### **DIRECTORS' RESPONSIBILITY STATEMENT**

The Board is responsible for presenting a balanced, clear and understandable assessment of annual and interim reports, price sensitive announcements and other disclosures required under the Listing Rules and other regulatory requirements.

The Directors acknowledge their responsibility for preparing the consolidated financial statements of the Company for the year ended 31 December 2019.

### **AUDITOR'S RESPONSIBILITY STATEMENT**

The auditor's responsibilities on the consolidated financial statements of the Group is set out in the Independent Auditor's Report on pages 40 to 43 to this Annual Report.

### **AUDITOR'S REMUNERATION**

For the year ended 31 December 2019, the total remuneration of the Group's auditor for statutory audit services was approximately HK\$1,380,000. The Group also provided or paid to the Group's auditor of approximately HK\$630,000 for non-auditing services. Non-auditing services comprised the review of results announcements and unaudited interim financial statements of the Group, and services in regard of a major transaction.

# CORPORATE GOVERNANCE REPORT

## SHAREHOLDER RIGHTS

### **Procedures for Shareholders to convene a Special General Meeting (“SGM”)**

Pursuant to the Company’s bye-laws and the Companies Act 1981 of Bermuda (“**Companies Act**”), registered Shareholders holding not less than one-tenth (10%) of the paid-up capital of the Company carrying the right of voting at general meetings of the Company (“**SGM Requisitionists**”) can deposit a written request to convene a SGM at the registered office of the Company (“**Registered Office**”), which is presently situated at Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda. The SGM Requisitionists must state in their request(s) the purposes of the SGM and such request(s) must be signed by all the SGM Requisitionists and may consist of several documents in like form, each signed by one or more of the SGM Requisitionists.

The Share Registrars will verify the SGM Requisitionists’ particulars in the SGM Requisitionists’ request. Promptly after confirmation from the Share Registrars that the SGM Requisitionists’ request is in order, the Company Secretary will arrange with the Board to convene a SGM by serving sufficient notice to all the registered Shareholders in accordance with all the relevant statutory and regulatory requirements. On the contrary, if the SGM Requisitionists’ request is verified not in order, the SGM Requisitionists will be advised of the outcome and accordingly, a SGM will not be convened as requested.

The SGM Requisitionists, or any of them representing more than one half of the total voting rights of all of them, may themselves convene a SGM if within twenty-one (21) days of the deposit of the SGM Requisitionists’ request, the Board does not proceed duly to convene a SGM provided that any SGM so convened is held within three (3) months from the date of the original SGM Requisitionists’ request. A SGM so convened by the SGM Requisitionists shall be convened in the same manner, as nearly as possible, as that in which meetings are to be convened by the Company.

### **Procedures for Shareholders to put forward proposals at a general meeting**

Pursuant to the Companies Act, either any number of the registered Shareholders holding not less than one-twentieth (5%) of the paid-up capital of the Company carrying the right of voting at general meetings of the Company (“**Requisitionists**”), or not less than 100 of such registered Shareholders, can request the Company in writing to (a) give to Shareholders entitled to receive notice of the next general meeting notice of any resolution which may properly be moved and is intended to be moved at that meeting; and (b) circulate to Shareholders entitled to have notice of any general meeting any statement of not more than 1,000 words with respect to the matter referred to in any proposed resolution or the business to be dealt with at that meeting. The requisition signed by all the Requisitionists may consist of several documents in like form, each signed by one or more of the Requisitionists; and it must be deposited at the Registered Office with a sum reasonably sufficient to meet the Company’s relevant expenses, not less than six (6) weeks before the meeting in case of a requisition requiring notice of a resolution or not less than one (1) week before the meeting in the case of any other requisition. Provided that if an AGM is called for a date six (6) weeks or less after the requisition has been deposited, the requisition though not deposited within the time required shall be deemed to have been properly deposited for the purposes thereof.

## **CORPORATE GOVERNANCE REPORT**

### **Procedures for directing Shareholders' enquiries to the Board**

Shareholders may at any time send their enquiries and concerns to the Board in writing through the Company Secretary whose contact details are as follows:

The Company Secretary  
Mr. Chan Wei  
Room 1007, Tsim Sha Tsui Centre, West Wing,  
66 Mody Road, Tsim Sha Tsui,  
Kowloon, Hong Kong  
Fax: (852) 3520 3181  
Email: info@tessonholdings.com

Shareholders may also make enquiries with the Board at the general meetings of the Company.

### **Constitutional Documents**

During the year ended 31 December 2019, there was no alteration to the Company's constitutional documents.

### **INVESTOR RELATIONS**

The Company is committed to enhancing communications and relationships with its investors. Designated senior management maintains an open dialogue with institutional investors and analysts to keep them abreast of the Company's developments.

The Company also maintains a website at [www.tessonholdings.com](http://www.tessonholdings.com), where updates on the Company's business developments and operations, financial information and news can always be found.

### **CODE OF CONDUCT**

The Company is committed to high standard of business ethics and integrity. A code of conduct is enforced on all employees of the Group. The employees at all levels are expected to act in an honest, diligent and responsible manner. No personal gifts or other forms of advantages from any person or organisation doing business with the Group can be accepted by any employee. Business partners and customers are reminded from time to time that its policy forbids any employee or agent of the Group from accepting any gift from them.



## INDEPENDENT AUDITOR'S REPORT



### TO THE SHAREHOLDERS OF TESSON HOLDINGS LIMITED

天臣控股有限公司

*(Incorporated in Bermuda with limited liability)*

### OPINION

We have audited the consolidated financial statements of Tesson Holdings Limited (the “**Company**”) and its subsidiaries (collectively referred to as the “**Group**”) set out on pages 44 to 133, which comprise the consolidated statement of financial position as at 31 December 2019, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2019, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“**HKFRSs**”) issued by the Hong Kong Institute of Certified Public Accountants (the “**HKICPA**”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“**HKSAs**”) issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “**Code**”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### MATERIAL UNCERTAINTY RELATED TO GOING CONCERN

We draw attention to Note 2 to the consolidated financial statements which mention that the Group incurred a loss of approximately HK\$125,762,000 and operating cash out flow of approximately HK\$256,515,000 for the year ended 31 December 2019. These conditions indicate a material uncertainty which may cast significant doubt on the Company’s ability to continue as a going concern. Our opinion is not modified in respect of this matter.

### KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matters described in the Material Uncertainty Related to Going Concern section, we have determined the matters described below to be the key audit matters to be communicated in our report.

## INDEPENDENT AUDITOR'S REPORT

### (i) Properties for sale under development (“PUD”)

Refer to Note 23 to the consolidated financial statements.

The Group tested the amount of properties for sale under development for impairment. This impairment test is significant to our audit because the balance of properties for sale under development of approximately HK\$1,579,488,000 as at 31 December 2019 is material to the consolidated financial statements. In addition, the Group's impairment test involves application of judgement and is based on assumptions and estimates.

Our audit procedures included, among others:

- Obtaining and evaluating the impairment assessment;
- Assessing the net realisable values of the properties for sale under development; and
- Discussing with management their calculation by comparing the costs to, where available, recently transacted prices for similar properties or the price of comparable properties located in the vicinity of the development.
- Assessing the competence, independence and integrity of the external valuer engaged by client;
- Obtaining the external valuation reports and meeting with the external valuer to discuss and challenge the valuation process, methodologies used and market evidence to support significant judgments and assumptions applied in the valuation model;
- Checking key assumptions and input data in the valuation model to supporting evidence; and
- Checking arithmetical accuracy of the valuation model.

We consider that the Group's impairment test for properties for sale under development is supported by the available evidence.

### (ii) Amount due from a non-controlling shareholder of a subsidiary

Refer to Note 25 to the consolidated financial statements.

The Group tested the amount of amount due from a non-controlling interest for impairment. This impairment test is significant to our audit because the balance of amount due from a non-controlling shareholders of approximately of HK\$415,118,000 as at 31 December 2019 is material to the consolidated financial statements. In addition, the Group's impairment test involves application of judgement and is based on estimates.

Our audit procedures included, among others:

- Evaluating the impairment assessment;
- Checking subsequent settlements;

## INDEPENDENT AUDITOR'S REPORT

- Assessing the relationship and transaction history with the non-controlling shareholder of a subsidiary;
- Assessing creditworthiness of non-controlling shareholder of a subsidiary; and
- Assessing the disclosure of the exposure to amount due in the consolidated financial statements.

We consider that the Group's impairment test for amount due from a non-controlling shareholder of a subsidiary is supported by the available evidence.

### (iii) Goodwill

Refer to Note 20 to the consolidated financial statements.

The Group is required to annually test the amount of goodwill for impairment. This annual impairment test is significant to our audit because the balance of goodwill of approximately HK\$207,695,000 as at 31 December 2019 is material to the consolidated financial statements. In addition, the Group's impairment test involves application of judgement and is based on assumptions and estimates.

Our audit procedures included, among others:

- Assessing the identification of the related cash generating units;
- Assessing the arithmetical accuracy of the value-in-use calculations;
- Comparing the actual cash flows with the cash flow projections;
- Assessing the reasonableness of the key assumptions (including revenue growth, profit margins, terminal growth rates and discount rates); and
- Checking input data to supporting evidence.

We consider that the Group's impairment test for goodwill is supported by the available evidence.

### OTHER INFORMATION

The directors of the Company (the "**Directors**") are responsible for the other information. The other information comprises all the information in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon. The other information is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

## INDEPENDENT AUDITOR'S REPORT

### RESPONSIBILITIES OF DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is located at the HKICPA's website at:

<http://www.hkicpa.org.hk/en/standards-and-regulations/standards/auditing-assurance/auditre/>

This description forms part of our auditor's report.

#### **ZHONGHUI ANDA CPA Limited**

*Certified Public Accountants*

#### **Pang Hon Chung**

Audit Engagement Director

Practising Certificate Number P05988

Hong Kong, 17 July 2020

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**  
FOR THE YEAR ENDED 31 DECEMBER 2019

	<i>Notes</i>	2019 <b>HK\$'000</b>	2018 <b>HK\$'000</b>
<b>Continuing operations</b>			
Revenue	8	912,346	362,208
Cost of sales		<b>(808,880)</b>	(336,141)
		<hr/>	<hr/>
Gross profit		103,466	26,067
Interest income		1,304	1,655
Other income	9	12,343	27,067
Distribution and selling expenses		<b>(14,420)</b>	(10,085)
Administrative expenses		<b>(174,470)</b>	(248,675)
Fair value gain of investment properties		14,648	–
Impairment losses on trade and other receivables		<b>(18,948)</b>	–
		<hr/>	<hr/>
<b>Loss from operations</b>		<b>(76,077)</b>	(203,971)
Finance costs	11	<b>(17,036)</b>	(13,281)
Share of loss of joint venture		<b>(648)</b>	–
		<hr/>	<hr/>
<b>Loss before tax</b>		<b>(93,761)</b>	(217,252)
Income tax (expenses)/credit	12	<b>(32,001)</b>	171
		<hr/>	<hr/>
<b>Loss for the year from continuing operations</b>		<b>(125,762)</b>	(217,081)
<b>Discontinued operations</b>			
Profit for the year from discontinued operations		–	241,318
		<hr/>	<hr/>
<b>(Loss)/profit for the year</b>	13	<b>(125,762)</b>	24,237
<b>Other comprehensive expenses</b>			
<b>Items that may be reclassified to profit or loss</b>			
Exchange differences on translating foreign operations		<b>(56,326)</b>	(82,511)
Foreign currency translation reserve reclassified to profit or loss upon disposal of subsidiaries		–	(87,007)
		<hr/>	<hr/>
		<b>(182,088)</b>	(145,281)
<b>Items that will not be reclassified to profit or loss</b>			
Surplus arising on revaluation of property, plant and equipment		33,707	–
Deferred tax effect arising on revaluation of property, plant and equipment		<b>(5,140)</b>	–
		<hr/>	<hr/>
Total comprehensive expenses for the year		<b><u>(153,521)</u></b>	<b><u>(145,281)</u></b>

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**

	<i>Notes</i>	<b>2019</b> <b>HK\$'000</b>	2018 <i>HK\$'000</i>
<b>(Loss)/profit for the year attributable to</b>			
Owners of the Company			
Loss from continuing operations		<b>(104,331)</b>	(182,155)
Profit from discontinued operations		–	241,318
		<u>                    </u>	<u>                    </u>
(Loss)/profit attributable to owners of the Company		<b>(104,331)</b>	59,163
		<u>                    </u>	<u>                    </u>
Non-controlling interests			
Loss from continuing operations		<b>(21,431)</b>	(34,926)
Profit from discontinued operations		–	–
		<u>                    </u>	<u>                    </u>
Loss attributable to non-controlling interests		<b>(21,431)</b>	(34,926)
		<u>                    </u>	<u>                    </u>
		<b>(125,762)</b>	24,237
		<u>                    </u>	<u>                    </u>
<b>Total comprehensive expenses for the year attributable to</b>			
Owners of the Company			
		<b>(130,194)</b>	(84,589)
Non-controlling interests		<b>(23,327)</b>	(60,692)
		<u>                    </u>	<u>                    </u>
		<b>(153,521)</b>	(145,281)
		<u>                    </u>	<u>                    </u>
<b>(Loss)/earnings per share from continuing and discontinued operations</b>			
	16		
Basic ( <i>HK cents per share</i> )		<b>(8.77)</b>	5.18
		<u>                    </u>	<u>                    </u>
Diluted ( <i>HK cents per share</i> )		<b>(8.77)</b>	5.16
		<u>                    </u>	<u>                    </u>
<b>Loss per share from continuing operations</b>			
Basic ( <i>HK cents per share</i> )		<b>(8.77)</b>	(15.93)
		<u>                    </u>	<u>                    </u>
Diluted ( <i>HK cents per share</i> )		<b>(8.77)</b>	(15.89)
		<u>                    </u>	<u>                    </u>
<b>Earnings per share from discontinued operations</b>			
Basic ( <i>HK cents per share</i> )		–	21.11
		<u>                    </u>	<u>                    </u>
Diluted ( <i>HK cents per share</i> )		–	21.05
		<u>                    </u>	<u>                    </u>

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AT 31 DECEMBER 2019

	<i>Notes</i>	<b>2019</b> <b>HK\$'000</b>	2018 <i>HK\$'000</i>
<b>Non-current assets</b>			
Property, plant and equipment	17	456,080	447,846
Prepaid land lease payments	18	–	98,665
Deposits paid for acquisition of property, plant and equipment		4,917	1,905
Investment properties	19	38,886	9,610
Goodwill	20	207,695	211,617
Right-of-use assets	21	123,032	–
Investment in joint venture		9,425	10,253
		<u>840,035</u>	<u>779,896</u>
<b>Current assets</b>			
Inventories	22	36,163	59,667
Properties for sale under development	23	1,579,488	2,168,976
Trade, bills and other receivables, deposits and prepayments	24	229,685	347,593
Prepaid land lease payments	18	–	2,178
Financial assets at fair value through profit or loss		134	136
Amount due from a non-controlling shareholder of a subsidiary	25	415,118	569,250
Pledged bank deposits	26	1,341	610
Restricted bank deposits	26	38,159	38,525
Bank and cash balances	26	35,389	16,154
		<u>2,335,477</u>	<u>3,203,089</u>
<b>Current liabilities</b>			
Trade, bills and other payables	27	330,978	434,382
Contract liabilities	28	1,228,995	2,013,438
Borrowings	29	263,784	68,310
Lease liabilities		8,417	–
Tax payable		24,060	–
Amount due to the Controlling Shareholder	30	9,595	2,821
		<u>1,865,829</u>	<u>2,518,951</u>

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AT 31 DECEMBER 2019

	<i>Notes</i>	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
<b>Net current assets</b>		<b>469,648</b>	684,138
<b>Total assets less current liabilities</b>		<b>1,309,683</b>	1,464,034
<b>Non-current liabilities</b>			
Amount due to the Controlling Shareholder	<i>30</i>	<b>42,900</b>	44,657
Convertible bonds	<i>31</i>	<b>43,893</b>	43,308
Lease liabilities		<b>18,321</b>	–
Deferred tax liabilities	<i>32</i>	<b>99,293</b>	151,664
		<b>204,407</b>	239,629
<b>NET ASSETS</b>		<b>1,105,276</b>	1,224,405
<b>Capital and reserves</b>			
Share capital	<i>33</i>	<b>119,649</b>	118,632
Reserves	<i>34(a)</i>	<b>857,091</b>	928,686
Equity attributable to owners of the Company		<b>976,740</b>	1,047,318
Non-controlling interests		<b>128,536</b>	177,087
<b>TOTAL EQUITY</b>		<b>1,105,276</b>	1,224,405

The consolidated financial statements on pages 44 to 134 were approved and authorised for issue by the board of directors on 17 July 2020 and are signed on its behalf by:

**Tin Kong**  
*Director*

**Cheng Hung Mui**  
*Director*



# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

## FOR THE YEAR ENDED 31 DECEMBER 2019

Attributable to owners of the Company

	Share capital HK\$'000	Capital redemption reserve HK\$'000	Share premium HK\$'000	Asset revaluation reserve HK\$'000	Convertible bond equity reserve HK\$'000	Enterprise expansion fund HK\$'000	Reserve fund HK\$'000	Other reserve HK\$'000	Capital reserve HK\$'000	Share-based payment reserve HK\$'000	Foreign currency translation reserve HK\$'000	(Accumulated losses)/ retained profits HK\$'000	Total HK\$'000	Non-controlling interests HK\$'000	Total HK\$'000
At 1 January 2018	103,632	624	599,849	15,698	79,916	114,131	28,453	76,417	(200)	6,233	102,016	(392,112)	734,657	649,156	1,383,813
Total comprehensive income/ (expenses) for the year	-	-	-	-	-	-	-	-	-	-	(143,752)	59,163	(84,589)	(60,602)	(145,281)
Deemed purchase of non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	7,946	7,946	(7,946)	-
Acquisition of subsidiaries	-	-	-	-	-	-	-	-	-	-	-	-	-	(77,938)	(77,938)
Capital injection and inter-group transfer between the non-wholly owned subsidiaries	-	-	-	-	-	-	-	-	-	-	12,429	200,659	213,088	(99,238)	113,850
Disposal of subsidiaries	-	-	-	(8,772)	-	(114,131)	(28,453)	(70,346)	-	-	-	221,702	-	(425,493)	(425,493)
Capital injection from non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	199,238	199,238
Issue of shares upon exercise of the debt conversion rights	15,000	-	223,070	-	(63,933)	-	-	-	-	-	-	-	174,137	-	174,137
Equity settled share-based transactions	-	-	-	-	-	-	-	-	-	2,079	-	-	2,079	-	2,079
Lapse of share options	-	-	-	-	-	-	-	-	-	(1,691)	-	1,691	-	-	-
<b>At 31 December 2018</b>	<b>118,632</b>	<b>624</b>	<b>822,919</b>	<b>6,926</b>	<b>15,983</b>	<b>-</b>	<b>-</b>	<b>6,071</b>	<b>(200)</b>	<b>6,621</b>	<b>(29,307)</b>	<b>99,049</b>	<b>1,047,318</b>	<b>177,087</b>	<b>1,224,405</b>
At 1 January 2019	118,632	624	822,919	6,926	15,983	-	-	6,071	(200)	6,621	(29,307)	99,049	1,047,318	177,087	1,224,405
Total comprehensive income/ (expenses) for the year	-	-	-	17,011	-	-	-	-	-	-	(42,874)	(104,331)	(130,194)	(23,327)	(153,521)
Deemed purchase of non-controlling interests	-	-	-	-	-	-	-	-	-	-	527	62,748	63,275	(63,275)	-
Issue of shares upon share placement	1,017	-	3,854	-	-	-	-	-	-	-	-	-	4,871	-	4,871
Deem disposal of non-controlling interests	-	-	-	-	-	-	-	-	-	-	163	(9,514)	(9,351)	9,351	-
Capital from non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	28,700	28,700
Equity settled share-based transactions	-	-	-	-	-	-	-	-	-	821	-	-	821	-	821
Lapse of share options	-	-	-	-	-	-	-	-	-	(848)	-	848	-	-	-
<b>At 31 December 2019</b>	<b>119,649</b>	<b>624</b>	<b>826,773</b>	<b>23,937</b>	<b>15,983</b>	<b>-</b>	<b>-</b>	<b>6,071</b>	<b>(200)</b>	<b>6,594</b>	<b>(71,491)</b>	<b>48,880</b>	<b>976,740</b>	<b>128,536</b>	<b>1,105,276</b>

## CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2019

	2019 HK\$'000	2018 HK\$'000
<b>Cash flows from operating activities</b>		
Loss before tax from continued operations	(93,761)	(217,252)
Profit before tax from discontinued operations	–	241,318
	<u>(93,761)</u>	<u>24,066</u>
Adjustments for:		
Finance costs	17,036	13,281
Interest income	(1,304)	(1,655)
Depreciation of property, plant and equipment	45,183	51,205
Depreciation of right-of-use assets	11,373	–
Amortisation of prepaid land lease payments	–	770
Amortisation of intangible assets	–	1,837
Impairment loss on property, plant and equipment	–	3,247
Written-off of inventory	–	92,811
Impairment of inventories	46,748	–
Impairment loss on trade receivables	12,202	–
Impairment loss on other receivables	6,746	–
Fair value changes of investment properties	(14,648)	–
Gain on disposal of subsidiaries	–	(257,504)
Fair value changes on financial assets at fair value through profit or loss	2	94
Equity settled share-based payment expenses	821	2,079
Loss on disposal of property, plant and equipment	1,376	285
Share of results of a joint venture	648	(7)
	<u>32,422</u>	<u>(69,491)</u>
Operating cash flows before working capital changes	32,422	(69,491)
Change in inventories	(23,993)	(94,240)
Change in properties for sale under development	549,540	(682,196)
Change in trade and other receivables, deposits and prepayments	36,613	412,539
Change in trade and other payables	(93,353)	38,182
Change in contract liabilities	(759,029)	(104,944)
	<u>(257,800)</u>	<u>(500,150)</u>
Cash used in operations	(257,800)	(500,150)
Interest received	1,304	1,655
Tax paid	(19)	–
	<u>(256,515)</u>	<u>(498,495)</u>
<b>Net cash used in operating activities</b>	<b>(256,515)</b>	<b>(498,495)</b>

## CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2019

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
<b>Cash flows from investing activities</b>		
Acquisition of subsidiaries	–	16,777
Disposal of subsidiaries	–	574,287
Investment in joint venture	–	(10,246)
Purchase of property, plant and equipment	<b>(28,624)</b>	(28,063)
Deposits paid for acquisition of property, plant and equipment	<b>(4,917)</b>	(1,980)
Acquisition of land	<b>(2,177)</b>	(40,547)
Changes in restricted bank deposits	<b>(354)</b>	–
Changes in pledged bank deposits	<b>(754)</b>	33,154
	<hr/>	<hr/>
<b>Net cash (used in)/ generated from investing activities</b>	<b>(36,826)</b>	543,382
	<hr/>	<hr/>
<b>Cash flows from financing activities</b>		
New short-term bank loans raised	<b>181,632</b>	82,846
Proceeds from other borrowings	<b>85,000</b>	–
Advance from the controlling shareholder	<b>2,906</b>	–
Repayment to the controlling shareholder	<b>(3,358)</b>	(47,200)
Repayment of bank loans	<b>(68,112)</b>	(21,540)
Repayment of finance lease	–	(10,571)
Repayment of lease liabilities	<b>(10,949)</b>	–
Interest paid	<b>(15,367)</b>	(3,780)
Lease interest paid	<b>(2,022)</b>	–
Capital injection from non-controlling interest	<b>28,700</b>	199,238
Proceeds from issue of shares	<b>4,871</b>	–
Repayment to a non-controlling shareholder of a subsidiary	–	(319,183)
Repayment from non-controlling shareholder of a subsidiary	<b>145,869</b>	–
Repayment to a related company	–	(22,126)
	<hr/>	<hr/>
<b>Net cash generated from/(used in) financing activities</b>	<b>349,170</b>	(142,316)
	<hr/>	<hr/>
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>55,829</b>	(97,429)
Cash and cash equivalents at beginning of the year	<b>16,154</b>	124,069
Effect of changes in foreign exchange rate	<b>(36,594)</b>	(10,486)
	<hr/>	<hr/>
<b>Cash and cash equivalents at end of year</b>	<b>35,389</b>	16,154
	<hr/> <hr/>	<hr/> <hr/>
<b>Analysis of cash and cash equivalents</b>		
Bank and cash balances	<b>35,389</b>	16,154
	<hr/> <hr/>	<hr/> <hr/>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 1. GENERAL INFORMATION

The Company was incorporated in Bermuda as an exempted company with limited liability. In the opinion of the directors of the Company (the “**Directors**”), the Company’s controlling shareholder is Double Key International Limited (the “**Controlling Shareholder**”), a company incorporated in British Virgin Islands with limited liability. The address of its registered office and principal place of business are Clarendon House, 2 Church Street, Hamilton HM11, Bermuda and Room 1007, Tsim Sha Tsui Centre, West Wing, 66 Mody Road, Tsim Sha Tsui, Kowloon, Hong Kong respectively. The Company’s shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”).

The Company is an investment holding company. The Group had discontinued its business of printing and manufacturing of packaging products (the “**Packaging Printing Business**”) in 2018. During the year, the Group principally engaged in (i) the manufacturing and sale of lithium ion motive battery, lithium ion battery module, battery charging devices, battery materials machines and production lines, new energy solution and sale of relevant equipment, investments holding and import and export trading (the “**Lithium Ion Motive Battery Business**”) and (ii) the property development business, as well as the cultural industry related business, including large-scale event production and themed museums, and architectural design and engineering (the “**Property and Cultural Business**”).

## 2. GOING CONCERN BASIS

The Group incurred a loss of HK\$125,762,000 and operating cash out flow of HK\$256,515,000 for the year ended 31 December 2019. These conditions indicate the existence of a material uncertainty which may cast significant doubt on the Group’s ability to continue as a going concern. Therefore, the Group may be unable to realise its assets and discharge its liabilities in the normal course of business.

These consolidated financial statements have been prepared on a going concern basis, the validity of which depends upon the financial support of the controlling shareholder, at a level sufficient to finance the working capital requirements of the Group. The controlling shareholder has agreed to provide adequate funds for the Group to meet its liabilities as they fall due. The directors are therefore of the opinion that it is appropriate to prepare the consolidated financial statements on a going concern basis. Should the Group be unable to continue as a going concern, adjustments would have to be made to the consolidated financial statements to adjust the value of the Group’s assets to their recoverable amounts, to provide for any further liabilities which might arise and to reclassify non-current assets and liabilities as current assets and liabilities, respectively.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”)

In the current year, the Group has adopted all the new and revised issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”) that are relevant to its operations and effective for its accounting year beginning on 1 January 2019. HKFRSs comprise Hong Kong Financial Reporting Standards (“HKFRS”); Hong Kong Accounting Standards (“HKAS”); and Interpretations. The adoption of these new and revised HKFRSs did not result in significant changes to the Group’s accounting policies, presentation of the Group’s financial statements and amounts reported for the current year and prior years except as stated below.

#### HKFRS 16 Leases (“HKFRS 16”)

The Group has first adopted HKFRS 16 from 1 January 2019, but has not restated comparatives figures for the year ended 31 December 2018, as permitted under the specific transitional provisions in the standard. The Group has elected to apply the modified retrospective approach for the application HKFRS 16 as lessee and will recognize the right-of-use assets at the date of initial application equal to the lease liability, adjusted by the amount of related prepaid or accrued lease payments recognised in the consolidated statement of financial position immediately before the date of initial application.

#### Adjustments recognised on adoption of HKFRS 16

On adoption of HKFRS 16, the Group recognised lease liabilities in relation to leases which had previously been classified as “operating leases” under the principles of HKAS 17 Leases. These liabilities were measured at the present value of the remaining lease payments, discounted using the lessee’s incremental borrowing rate as of 1 January 2019. The weighted average lessee’s incremental borrowing rate applied to the lease liabilities on 1 January 2019 was 8%.

- the use of a single discount rate to a portfolio of leases with reasonably similar characteristics;
- reliance on previous assessments on whether leases are onerous;
- the exclusion of initial direct costs for the measurement of the right-of-use asset at the date of initial application; and
- the use of hindsight in determining the lease term where the contract contains options to extend or terminate the lease.

The Group has also elected not to reassess whether a contract is, or contains a lease at the date of initial application. Instead, for contracts entered into before the transition date the Group relied on its assessment made applying HKAS 17 and HK(IFRIC) 4 “Determining whether an Arrangement contains a Lease”.

As a lessee, the Group’s leases are mainly rentals of offices. The right-of-use assets were measured at the amount equal to the lease liability and there were no onerous lease contracts that would have required an adjustment to the right-of-use assets at the date of initial application. The following table shows the adjustments recognised for each individual line item. Line items that were not affected by the changes have not been included.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (CONTINUED)

	<b>1 January 2019</b> <i>HK\$'000</i>
<b>Assets</b>	
Increase in right-of-use assets	135,054
Decrease in prepaid land lease payments	(100,843)
	<u>34,211</u>
<b>Liabilities</b>	
Increase in lease liabilities	36,824
Decrease in other payables	(2,613)
	<u>34,211</u>

The Group has not applied the new HKFRSs that have been issued but are not yet effective. The Group has already commenced an assessment of the impact of these new HKFRSs but is not yet in a position to state whether these new HKFRSs would have a material impact on its results of operations and financial position.

#### (a) Adoption of new/revised HKFRSs – effective 1 January 2019

The following amendments to standards have been adopted by the Group for the first time for the financial year beginning on 1 January 2019:

HKFRS 9 (Amendments)	Prepayment features with negative compensation
HKFRS 16	Leases
HK (IFRIC)-Int 23	Uncertainty over income tax treatments
HKAS 19 (Amendments)	Plan amendment, curtailment or settlement
HKAS 28 (Amendments)	Long-term interests in associates and joint ventures
Amendments to HKFRS 3, HKFRS 11, HKAS 12 and HKAS 23	Annual improvements to HKFRSs 2015–2017 Cycle
HKFRS 3 and 11	Previously held interest in a joint operation
HKAS 12	Income tax consequences of payments on financial instruments classified as equity
HKAS 23	Borrowing costs eligible for capitalisation

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (CONTINUED)

#### (b) New/revised HKFRSs that have been issued but not yet effective

The following new and amendments to HKFRSs have been issued but are not effective for the financial year beginning on 1 January 2019, and have not been early adopted by the Group.

		<b>Effective for annual periods beginning on or after</b>
HKFRS 3 (Amendments)	Definition of a business	1 January 2020
HKAS 1 and HKAS 8 (Amendments)	Definition of material	1 January 2020
HKFRS 7, HKFRS 9 and HKAS 39 (Amendments)	Hedge in relation to accounting requirements	1 January 2020
HKFRS 16	Amendments in relation to COVID-19 Related Rent Concessions	1 June 2020
HKFRS 17	Insurance contracts	1 January 2021
HKFRS 3	Amendments in relation to Reference to the Conceptual Framework	1 January 2022
HKAS 16	Amendments in relation to proceeds before intended use	1 January 2022
HKAS 37	Amendments in relation to onerous contracts cost of fulfilling a contract	1 January 2022
HKFRS 1	Subsidiary as a first-time adopter	1 January 2022
HKFRS 9	Fees in the “10 per cent” test for derecognition of financial liabilities	1 January 2022
HKFRS 16	Lease incentives	1 January 2022
HKAS 41	Taxation in fair value measurements	1 January 2022
HKFRS 10 and HKAS 28 (Amendments)	Sale or contribution of assets between an investor and its associate or joint venture	To be determined

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 4. SIGNIFICANT ACCOUNTING POLICIES

### Statement of compliance

These consolidated financial statements have been prepared in accordance with HKFRSs issued by HKICPA, and the applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange and by the Hong Kong Companies Ordinance.

These consolidated financial statements have been prepared under the historical cost convention, except for property, plant and equipment and certain financial instruments, which are measured at revalued amounts or fair values, as explained in the accounting policies set out below. These consolidated financial statements are presented in Hong Kong dollars (“HK\$”) and all values are rounded to the nearest thousand except when otherwise indicated.

The preparation of consolidated financial statements in conformity with HKFRSs requires the use of key assumptions and estimates. It also requires management to exercise its judgments in the process of applying the accounting policies. The areas involving critical judgments and areas where assumptions and estimates are significant to these consolidated financial statements are disclosed in Note 5 to the consolidated financial statements.

The significant accounting policies applied in the preparation of these consolidated financial statements are set out below.

### Consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to 31 December. Subsidiaries are entities over which the Group has control. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The Group has power over an entity when the Group has existing rights that give it the current ability to direct the relevant activities, i.e. activities that significantly affect the entity’s returns.

When assessing control, the Group considers its potential voting rights as well as potential voting rights held by other parties, to determine whether it has control. A potential voting right is considered only if the holder has the practical ability to exercise that right.

Subsidiaries are consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date the control ceases.

The gain or loss on the disposal of a subsidiary that results in a loss of control represents the difference between (i) the fair value of the consideration of the sale plus the fair value of any investment retained in that subsidiary and (ii) the Company’s share of the net assets of that subsidiary plus any remaining goodwill relating to that subsidiary and any related accumulated foreign currency translation reserve.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Consolidation (Continued)**

Intragroup transactions, balances and unrealised profits are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests represent the equity in subsidiaries not attributable, directly or indirectly, to the Company. Non-controlling interests are presented in the consolidated statement of financial position and consolidated statement of changes in equity within equity. Non-controlling interests are presented in the consolidated statement of profit or loss and other comprehensive income as an allocation of profit or loss and total comprehensive income for the year between the non-controlling shareholders and owners of the Company.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling shareholders even if this results in the non-controlling interests having a deficit balance.

Changes in the Company's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions (i.e. transactions with owners in their capacity as owners). The carrying amounts of the controlling and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to the owners of the Company.

#### **Business combination and goodwill**

The acquisition method is used to account for the acquisition of a subsidiary in a business combination. The cost of acquisition is measured at the acquisition-date fair value of the assets given, equity instruments issued, liabilities incurred and contingent consideration. Acquisition-related costs are recognised as expenses in the periods in which the costs are incurred and the services are received. Identifiable assets and liabilities of the subsidiary in the acquisition are measured at their acquisition-date fair values.

The excess of the cost of acquisition over the Company's share of the net fair value of the subsidiary's identifiable assets and liabilities is recorded as goodwill. Any excess of the Company's share of the net fair value of the identifiable assets and liabilities over the cost of acquisition is recognised in consolidated profit or loss as a gain on bargain purchase which is attributed to the Company.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### **Business combination and goodwill (Continued)**

Goodwill is tested annually for impairment or more frequently if events or changes in circumstances indicate that it might be impaired. Goodwill is measured at cost less accumulated impairment losses. The method of measuring impairment losses of goodwill is the same as that of other assets as stated in the accounting policy below. Impairment losses of goodwill are recognised in consolidated profit or loss and are not subsequently reversed. Goodwill is allocated to cash-generating units that are expected to benefit from the synergies of the acquisition for the purpose of impairment testing.

The non-controlling interests in the subsidiary are initially measured at the non-controlling shareholders' proportionate share of the net fair value of the subsidiary's identifiable assets and liabilities at the acquisition date.

### **Joint arrangements**

A joint arrangement is an arrangement of which two or more parties have joint control. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control. Relevant activities are activities that significantly affect the returns of the arrangement. When assessing joint control, the Group considers its potential voting rights as well as potential voting rights held by other parties, to determine whether it has joint control. A potential voting right is considered only if the holder has the practical ability to exercise that right.

A joint arrangement is either a joint operation or a joint venture. A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement.

In relation to its interest in a joint operation, the Group recognises in its consolidated financial statements, its assets, including its share of any assets held jointly; its liabilities, including its share of any liabilities incurred jointly; its revenue from the sale of its share of the output arising from the joint operation; its share of the revenue from the sale of the output by the joint operation; and its expenses, including its share of any expenses incurred jointly, in accordance with the HKFRSs applicable to the particular assets, liabilities, revenues and expenses.

Investment in a joint venture is accounted for in the consolidated financial statements by the equity method and is initially recognised at cost. Identifiable assets and liabilities of the joint venture in an acquisition are measured at their fair values at the acquisition date. The excess of the cost of acquisition over the Group's share of the net fair value of the joint venture's identifiable assets and liabilities is recorded as goodwill. The goodwill is included in the carrying amount of the investment and is tested for impairment together with the investment at the end of each reporting period when there is objective evidence that the investment is impaired. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of acquisition is recognised in consolidated profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Joint arrangements (Continued)

The Group's share of a joint venture's post-acquisition profits or losses is recognised in consolidated profit or loss, and its share of the post-acquisition movements in reserves is recognised in the consolidated reserves. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the Group's share of losses in a joint venture equals or exceeds its interest in the joint venture, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint venture. If the joint venture subsequently reports profits, the Group resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognised.

The gain or loss on the disposal of a joint venture that results in a loss of joint control represents the difference between (i) the fair value of the consideration of the sale plus the fair value of any investment retained in that joint venture and (ii) the Group's share of the net assets of that joint venture plus any remaining goodwill relating to that joint venture and any related accumulated foreign currency translation reserve. If an investment in a joint venture becomes an investment in an associate, the Group continues to apply the equity method and does not remeasure the retained interest.

Unrealised profits on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interests in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

### Foreign currency translation

#### (a) *Functional and presentation currency*

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Hong Kong dollars, which is the Company's functional and presentation currency.

#### (b) *Transactions and balances in each entity's financial statements*

Transactions in foreign currencies are translated into the functional currency on initial recognition using the exchange rates prevailing on the transaction dates. Monetary assets and liabilities in foreign currencies are translated at the exchange rates at the end of each reporting period. Gains and losses resulting from this translation policy are recognised in profit or loss.

Non-monetary items that are measured at fair values in foreign currencies are translated using the exchange rates at the dates when the fair values are determined.

When a gain or loss on a non-monetary item is recognised in other comprehensive income, any exchange component of that gain or loss is recognised in other comprehensive income. When a gain or loss on a non-monetary item is recognised in profit or loss, any exchange component of that gain or loss is recognised in profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Foreign currency translation (Continued)

#### (c) *Translation on consolidation*

The results and financial position of all the Group entities that have a functional currency different from the Company's presentation currency are translated into the Company's presentation currency as follows:

- Assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- Income and expenses are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the exchange rates on the transaction dates); and
- All resulting exchange differences are recognised in the foreign currency translation reserve.

On consolidation, exchange differences arising from the translation of the net investment in foreign entities and of borrowings are recognised in the foreign currency translation reserve. When a foreign operation is sold, such exchange differences are recognised in consolidated profit or loss as part of the gain or loss on disposal.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate.

### Property, plant and equipment

Buildings comprise mainly factories and offices. Property, plant and equipment are carried at fair values, based on periodic valuations by external independent valuers, less subsequent depreciation and impairment losses. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are recognised in profit or loss during the period in which they are incurred.

Revaluation increases of property, plant and equipment are recognised in profit or loss to the extent that the increases reverse revaluation decreases of the same asset previously recognised in profit or loss. All other revaluation increases are credited to the asset revaluation reserve as other comprehensive income. Revaluation decreases that offset previous revaluation increases of the same asset remaining in the asset revaluation reserve are charged against the asset revaluation reserve as other comprehensive income. All other decreases are recognised in profit or loss. On the subsequent sale or retirement of a revalued property, plant and equipment, the attributable revaluation increases remaining in the asset revaluation reserve is transferred directly to retained profits.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Property, plant and equipment (Continued)

Depreciation of property, plant and equipment is calculated at rates sufficient to write off their revalued amounts less their residual values over the estimated useful lives on a straight-line basis. The principal annual rates are as follows:

Buildings	Over the shorter of the term of the lease or 25 years
Leasehold improvements	Over the shorter of the term of the lease or 25 years
Plant and Machinery	4%-33%
Office equipment	20%
Motor vehicles	20%

The residual values, useful lives and depreciation method are reviewed and adjusted, if appropriate, at the end of each reporting period.

Construction in progress represents buildings under construction and plant and machinery pending installation, and is stated at cost less impairment losses. Depreciation begins when the relevant assets are available for use.

The gain or loss on disposal of property, plant and equipment is the difference between the net sales proceeds and the carrying amount of the relevant asset, and is recognised in profit or loss.

### Investment property

Investment property are land and/or building held to earn rentals and/or for capital appreciation. An investment property is measured initially at its cost including all direct costs attributable to the property.

After initial recognition, the investment property is stated at its fair value. Gains or losses arising from changes in fair value of the investment property are recognised in profit or loss for the period in which they arise.

The gain or loss on disposal of an investment property is the difference between the net sales proceeds and the carrying amount of the property, and is recognised in profit or loss.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Operating leases

##### *The Group as Lessee*

Leases are recognised as right-of-use assets and corresponding lease liabilities when the leased assets are available for use by the Group. Right-of-use assets are stated at cost less accumulated depreciation and impairment losses. Depreciation of right-of-use assets is calculated at rates to write off their cost over the shorter of the asset's useful life and the lease term on a straight-line basis. The principal annual rates are as follows:

Land	Over the lease term of 50 years
Buildings	Over the lease term of 3-9 years

Right-of-use assets are measured at cost comprising the amount of the initial measurement of the lease liabilities, lease payments prepaid, initial direct costs and the restoration costs. Lease liabilities include the net present value of the lease payments discounted using the interest rate implicit in the lease if that rate can be determined, or otherwise the Group's incremental borrowing rate. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the lease term so as to produce a constant periodic rate of interest on the remaining balance of the lease liability.

Payments associated with short-term leases and leases of low-value assets are recognised as expenses in profit or loss on a straight-line basis over the lease terms. Short-term leases are leases with an initial lease term of 12 months or less. Low-value assets are assets of value below HK\$39,000 (equivalent to approximately US\$5,000).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Operating leases (Continued)

##### *The Group as lessor*

Leases that do not substantially transfer to the lessees all the risks and rewards of ownership of assets are accounted for as operating leases. Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease.

#### Properties for sale under development

Properties for sale under development are stated at the lower of cost and net realisable value. Costs include acquisition costs, prepaid land lease payments, construction costs, borrowing costs capitalised and other direct costs attributable to such properties. Net realisable value is determined by reference to sale proceeds received after the reporting period less selling expenses, or by estimates based on prevailing market condition. On completion, the properties are reclassified to properties held for sale at the then carrying amount.

#### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average basis. The cost of finished goods and work in progress comprises raw materials, direct labour and an appropriate proportion of all production overhead expenditure, and where appropriate, subcontracting charges. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Recognition and derecognition of financial instruments

Financial assets and financial liabilities are recognised in the statement of financial position when the Group becomes a party to the contractual provisions of the instruments.

Financial assets are derecognised when the contractual rights to receive cash flows from the assets expire; the Group transfers substantially all the risks and rewards of ownership of the assets; or the Group neither transfers nor retains substantially all the risks and rewards of ownership of the assets but has not retained control on the assets. On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received and the cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid is recognised in profit or loss.

### Financial assets

Financial assets are recognised and derecognised on a trade date basis where the purchase or sale of an asset is under a contract whose terms require delivery of the asset within the timeframe established by the market concerned, and are initially recognised at fair value, plus directly attributable transaction costs except in the case of investments at fair value through profit or loss. Transaction costs directly attributable to the acquisition of investments at fair value through profit or loss are recognised immediately in profit or loss.

Financial assets of the Group are classified under the following categories:

#### (a) *Financial assets at amortised cost*

Financial assets (including trade and other receivables) are classified under this category if they satisfy both of the following conditions:

- the assets are held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- the contractual terms of the assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

They are subsequently measured at amortised cost using the effective interest method less loss allowance for expected credit losses.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial assets (Continued)

##### *(b) Investments at fair value through profit or loss*

Financial assets are classified under this category if they do not meet the conditions to be measured at amortised cost and the conditions of debt investments at fair value through other comprehensive income unless the Group designates an equity investment that is not held for trading as at fair value through other comprehensive income on initial recognition.

Investments at fair value through profit or loss are subsequently measured at fair value with any gains or losses arising from changes in fair values recognised in profit or loss. The fair value gains or losses recognised in profit or loss are net of any interest income and dividend income. Interest income and dividend income are recognised in profit or loss.

#### Loss allowances for expected credit losses

The Group recognises loss allowances for expected credit losses on financial assets at amortised cost. Expected credit losses are the weighted average of credit losses with the respective risks of a default occurring as the weights.

At the end of each reporting period, the Group measures the loss allowance for a financial instrument at an amount equal to the expected credit losses that result from all possible default events over the expected life of that financial instrument (“**lifetime expected credit losses**”) for trade receivables and contract assets, or if the credit risk on that financial instrument has increased significantly since initial recognition.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Loss allowances for expected credit losses (Continued)

If, at the end of the reporting period, the credit risk on a financial instrument (other than trade receivables) has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to the portion of lifetime expected credit losses that represents the expected credit losses that result from default events on that financial instrument that are possible within 12 months after the reporting period.

The amount of expected credit losses or reversal to adjust the loss allowance at the end of the reporting period to the required amount is recognised in profit or loss as an impairment gain or loss.

### Cash and cash equivalents

For the purpose of the statement of cash flows, cash and cash equivalents represent cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term highly liquid investments which are readily convertible into known amounts of cash and subject to an insignificant risk of change in value. Bank overdrafts which are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents.

### Financial liabilities and equity instruments

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument under HKFRSs. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. The accounting policies adopted for specific financial liabilities and equity instruments are set out below.

### Convertible loans

Convertible loans which entitle the holder to convert the loans into a fixed number of equity instruments at a fixed conversion price are regarded as compound instruments consist of a liability and an equity component. At the date of issue, the fair value of the liability component is estimated using the prevailing market interest rate for similar non-convertible debt. The fair value of any derivative features embedded in the compound instruments is included in the liability component. The difference between the proceeds of issue of the convertible loans and the fair values assigned to the liability component, representing the embedded option for the holder to convert the loans into equity of the Group, is included in equity as capital reserve. The liability component is carried as a liability at amortised cost using the effective interest method until extinguished on conversion or redemption. The derivative components are measured at fair value with gains and losses recognised in profit or loss.

Transaction costs are apportioned between the liability and equity components of the convertible loans based on their relative carrying amounts at the date of issue. The portion relating to the equity component is charged directly to equity.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### **Borrowings**

Borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

### **Trade and other payables**

Trade and other payables are stated initially at their fair value and subsequently measured at amortised cost using the effective interest method unless the effect of discounting would be immaterial, in which case they are stated at cost.

### **Equity instruments**

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

### **Revenue from contracts with customers**

Revenue is measured based on the consideration specified in a contract with a customer with reference to the customary business practices and excludes amounts collected on behalf of third parties. For a contract where the period between the payment by the customer and the transfer of the promised product or service exceeds one year, the consideration is adjusted for the effect of a significant financing component.

The Group recognises revenue when it satisfies a performance obligation by transferring control over a product or service to a customer. Depending on the terms of a contract and the laws that apply to that contract, a performance obligation can be satisfied over time or at a point in time. A performance obligation is satisfied over time if:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance;
- the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If a performance obligation is satisfied over time, revenue is recognised by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the product or service.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Other revenue**

Interest income is recognised using the effective interest method.

Dividend income is recognised when the shareholders' rights to receive payment are established.

Rental income is recognised on a straight-line basis over the lease term.

#### **Employee benefits**

##### **(a) Employee leave entitlements**

Employee entitlements to annual leave and long service leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave and long service leave as a result of services rendered by employees up to the at the end of the reporting period.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

##### **(b) Pension obligations**

The Group contributes to defined contribution retirement schemes which are available to all employees. Contributions to the schemes by the Group and employees are calculated as a percentage of employees' basic salaries. The retirement benefit scheme cost charged in profit or loss represents contributions payable by the Group to the funds.

##### **(c) Termination benefits**

Termination benefits are recognised at the earlier of the dates when the Group can no longer withdraw the offer of those benefits and when the Group recognises restructuring costs and involves the payment of termination benefits.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Share-based payments

The Group issues equity-settled share-based payments to certain directors and employees.

Equity-settled share-based payments to directors and employees are measured at the fair value (excluding the effect of non market-based vesting conditions) of the equity instruments at the date of grant. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Group's estimate of shares that will eventually vest and adjusted for the effect of non market-based vesting conditions.

Equity-settled share-based payments to consultants are measured at the fair value of the services rendered or if the fair value of the services rendered cannot be reliably measured, at the fair value of the equity instruments granted. The fair value is measured at the date the Group receives the services and is recognised as an expense.

### Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

To the extent that funds are borrowed generally and used for the purpose of obtaining a qualifying asset, the amount of borrowing costs eligible for capitalisation is determined by applying a capitalisation rate to the expenditures on that asset. The capitalisation rate is the weighted average of the borrowing costs applicable to the borrowings of the Group that are outstanding during the period, other than borrowings made specifically for the purpose of obtaining a qualifying asset.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

### Government grants

A government grant is recognised when there is reasonable assurance that the Group will comply with the conditions attaching to it and that the grant will be received.

Government grants that become receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Research and development expenses

Expenditure on research activities is recognised as an expense in the period in which it is incurred. An internally generated intangible asset arising from the Group's development activities is recognised only if all of the following conditions are met:

- (a) An asset is created that can be identified;
- (b) It is probable that the asset created will generate future economic benefits; and
- (c) The development cost of the asset can be measured reliably.

Internally generated intangible assets are stated at cost less accumulated amortisation and impairment losses. Amortisation is calculated on a straight-line basis over their estimated useful lives. Where no internally generated intangible asset can be recognised, development expenditure is recognised in profit or loss in the period in which it is incurred.

### Taxation

Income tax represents the sum of the current tax and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit recognised in profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences, unused tax losses or unused tax credits can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Taxation (Continued)

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based on tax rates that have been enacted or substantively enacted by the end of the reporting period. Deferred tax is recognised in profit or loss, except when it relates to items recognised in other comprehensive income or directly in equity, in which case the deferred tax is also recognised in other comprehensive income or directly in equity.

The measurement of deferred tax assets and liabilities reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model of the Group whose business objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale. If the presumption is rebutted, deferred tax for such investment properties are measured based on the expected manner as to how the properties will be recovered.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

#### PRC land appreciation tax (“LAT”)

LAT is levied at progressive rates ranging from 30% to 60% on the appreciation of land value, being the proceeds from sales of properties less deductible expenditures including land costs, borrowing costs, business taxes and all property development expenditures. LAT is recognised as an income tax expense. LAT paid is a deductible expense for PRC enterprise income tax purposes.

#### Related parties

A related party is a person or entity that is related to the Group.

- (a) A person or a close member of that person’s family is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Company or of a parent of the Company.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Related parties (Continued)

- (b) An entity is related to the Group if any of the following conditions applies:
- (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group. If the Group is itself such a plan, the sponsoring employers are also related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Company or to a parent of the Company.

#### Segment reporting

Operating segments and the amounts of each segment item reported in the financial statements are identified from the financial information provided regularly to the Group's most senior executive management for the purpose of allocating resources and assessing the performance of the Group's various lines of business.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Impairment of assets**

Intangible assets that have an indefinite useful life or not yet available for use are reviewed annually for impairment and are reviewed for impairment whenever events or changes in circumstances indicate the carrying amount may not be recoverable.

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets other than investment, inventories and receivables, to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of any impairment loss. Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset or cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset or cash-generating unit is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset or cash-generating unit in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Provisions and contingent liabilities**

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a present legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditures expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow is remote.

#### **Events after the reporting period**

Events after the reporting period that provide additional information about the Group's position at the end of the reporting period or those that indicate the going concern assumption is not appropriate are adjusting events and are reflected in the financial statements. Events after the reporting period that are not adjusting events are disclosed in the notes to the financial statements when material.

### 5. CRITICAL JUDGEMENTS AND KEY ESTIMATES

#### **Critical judgements in applying accounting policies**

In the process of applying the accounting policies, the Directors have made the following judgements that have the most significant effect on the amounts recognised in the consolidated financial statements.

#### **(a) *Legal titles of certain land and buildings***

As stated in Note 18 to the consolidated financial statements, the titles of certain parcels of land were not transferred to the Group as at 31 December 2019. Despite the fact that the Group has not obtained the relevant legal titles, the Directors determine to recognise those prepaid lease payments and properties for sales under development, respectively, on the grounds that they expect the transfer of legal titles in future should have no major difficulties and the Group is in substance controlling those parcels of land.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 5. CRITICAL JUDGEMENTS AND KEY ESTIMATES (CONTINUED)

#### **Key sources of estimation uncertainty**

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

#### **(a) Property, plant and equipment and depreciation**

The Group determines the estimated useful lives, residual values and related depreciation charges for the Group's property, plant and equipment. This estimate is based on the historical experience of the actual useful lives and residual values of property, plant and equipment of similar nature and functions. The Group will revise the depreciation charge where useful lives and residual values are different to those previously estimated, or it will write-off or write-down technically obsolete or non-strategic assets that have been abandoned or sold.

#### **(b) Impairment of property, plant and equipment**

Property, plant and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets exceeds its recoverable amount. The recoverable amount is determined with reference to the fair value less costs of disposal and present value of estimated future cash flows. Where the fair value less costs of disposal and future cash flows are less than expected or there are unfavourable events and change in facts and circumstance which result in revision of fair value less costs of disposal and future estimate cash flows, a material impairment loss may arise.

#### **(c) Impairment loss for bad and doubtful debts**

The Group makes impairment loss for bad and doubtful debts based on assessments of the recoverability of the trade and other receivables, including the current creditworthiness and the past collection history of each debtor. Impairments arise where events or changes in circumstances indicate that the balances may not be collectible. The identification of bad and doubtful debts requires the use of judgement and estimates. Where the actual result is different from the original estimate, such difference will impact the carrying value of the trade and other receivables and doubtful debt expenses in the year in which such estimate has been changed.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 5. CRITICAL JUDGEMENTS AND KEY ESTIMATES (CONTINUED)

#### Key sources of estimation uncertainty (Continued)

##### (d) *Net realisable value of inventories and properties for sale under development*

Net realisable value of inventories and properties for sale under development is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling expense. These estimates are based on the current market condition and the historical experience of manufacturing and selling products of similar nature. It could change significantly as a result of changes in customer taste and competitor actions in response to severe industry cycles. The Group will reassess the estimates by the end of each reporting period.

##### (e) *Impairment of goodwill*

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating unit to which goodwill has been allocated. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate the present value. The carrying amount of goodwill at the end of the reporting period was HK\$207,695,000 was recognised during 2019. Details is presented in Note 20 to the consolidated financial statements.

### 6. FINANCIAL RISK MANAGEMENT

The Group's activities expose it to a variety of financial risks: foreign currency risk, credit risk, liquidity risk and interest rate risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

#### (a) **Foreign currency risk**

The Group has minimal exposure to foreign currency risk as most of its business transactions, assets and liabilities are principally denominated in the functional currencies of the Group entities of HK\$ and Renminbi (“**RMB**”). The Group currently does not have a foreign currency hedging policy in respect of foreign currency transactions, assets and liabilities. The Group will monitor its foreign currency exposure closely and will consider hedging significant foreign currency exposure should the need arise.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 6. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (b) Credit risk

The Group's maximum exposure to credit risk in the event that counterparties fail to perform their obligations at the end of the reporting period in relation to each class of recognised financial assets is the carrying amounts of those assets as stated in the consolidated statement of financial position. The Group's credit risk is primarily attributable to its trade receivable, other receivables, deposits and prepayments. In order to minimise credit risk, the management review the recoverable amount of each individual receivable regularly to ensure that adequate impairment losses are recognised for irrecoverable receivable. In this regard, the management consider that the Group's credit risk is significantly reduced.

At the end of the reporting period, the Group had certain concentration of credit risk as approximately 47% (2018: 57%) and 83% (2018: 91%) of the Group's trade receivables were due from the Group's largest customer and the five largest customers, respectively.

The Group considers whether there has been a significant increase in credit risk of financial assets on an ongoing basis throughout each reporting period by comparing the risk of a default occurring as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forwarding-looking information. Especially the following information is used:

- internal credit rating;
- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations; and
- significant changes in the expected performance and behaviour of the borrower, including changes in the payment status of borrowers.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 6. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (b) Credit risk (Continued)

The Group uses two categories for non-trade loan receivables which reflect their credit risk and how the loan loss provision is determined for each of the categories. In calculating the expected credit loss rates, the Group considers historical loss rates for each category and adjusts for forward looking data.

Category	Definition	Loss provision
Performing	Low risk of default and strong capacity to pay	12 month expected losses
Non-performing	Significant increase in credit risk	Lifetime expected losses

	Non-controlling shareholder of a subsidiary <i>HK\$'000</i>	Other receivables <i>HK\$'000</i>	Total <i>HK\$'000</i>
<b>At 31 December 2019</b>			
Amount	415,118	11,609	426,187
Provision for loss allowance	–	–	–
	<hr/>	<hr/>	<hr/>
Carrying amounts	<b>415,118</b>	<b>11,609</b>	<b>426,187</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
<b>At 31 December 2018</b>			
Amount	569,250	32,047	601,297
Provision for loss allowance	–	–	–
	<hr/>	<hr/>	<hr/>
Carrying amounts	<b>569,250</b>	<b>32,047</b>	<b>601,297</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

All of these amounts are considered to have low risk and under the “Performing” category because they have a low risk of default and have strong ability to meet their obligations.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
FOR THE YEAR ENDED 31 DECEMBER 2019

**6. FINANCIAL RISK MANAGEMENT (CONTINUED)**

**(c) Liquidity risk**

The Group's policy is to regularly monitor current and expected liquidity requirements to ensure that it maintains sufficient reserves of cash to meet its liquidity requirements in the short and longer term.

The maturity analysis of the Group's financial liabilities is as follows:

	Carrying amounts	Total contractual undiscounted cash flow				
		Total	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>31 December 2019</b>						
Trade, bills and other payables	330,978	330,978	330,978	-	-	-
Borrowings	263,784	302,643	103,049	15,196	184,398	-
Amount due to the Controlling Shareholder	52,495	76,560	6,219	6,005	16,728	47,608
Convertible bonds	43,893	89,717	1,800	1,800	5,400	80,717
	<b>691,150</b>	<b>799,898</b>	<b>442,046</b>	<b>23,001</b>	<b>206,526</b>	<b>128,325</b>
<b>31 December 2018</b>						
Trade, bills and other payables	434,382	434,282	434,282	-	-	-
Borrowings	68,310	70,737	70,737	-	-	-
Amount due to the Controlling Shareholder	47,478	81,106	6,304	6,094	17,020	51,688
Convertible bonds	43,308	91,517	1,800	1,800	5,400	82,517
	<b>593,478</b>	<b>677,642</b>	<b>513,123</b>	<b>7,894</b>	<b>22,420</b>	<b>134,205</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 6. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (d) Interest rate risk

As the Group has no significant interest-bearing assets and liabilities, the Group's operating cash flows are substantially independent of changes in market interest rates. The Group's amounts due to the Controlling Shareholder and borrowings bear interests at fixed interest rates.

#### (e) Fair values

The carrying amounts of the Group's financial assets and financial liabilities as reflected in the consolidated statement of financial position approximate their respective fair values.

#### (f) Financial instruments by category

The carrying amounts of each of the category of the Group's financial instruments at the end of the year are as follows:

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
<b>Financial assets</b>		
Financial assets at fair value through profit or loss designated as such upon initial recognition	134	136
Financial assets at amortised cost (including cash and cash equivalents)	<u>555,304</u>	<u>737,018</u>
<b>Financial liabilities</b>		
Financial liabilities at amortised cost	<u>691,150</u>	<u>593,478</u>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 7. FAIR VALUE MEASUREMENTS

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The following disclosures of fair value measurements use a fair value hierarchy that categorises into three levels the inputs to valuation techniques used to measure fair value:

Level 1 inputs: quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date.

Level 2 inputs: inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3 inputs: unobservable inputs for the asset or liability.

The Group's policy is to recognise transfers into and transfers out of any of the three levels as of the date of the event or change in circumstances that caused the transfer.

#### (a) Disclosures of level in fair value hierarchy:

	2019			Total <i>HK\$'000</i>
	Level 1 <i>HK\$'000</i>	Level 2 <i>HK\$'000</i>	Level 3 <i>HK\$'000</i>	
<b>Recurring fair value measurements</b>				
Financial assets at fair value through profit or loss				
Listed securities in Hong Kong	134	–	–	134
Property, plant and equipment	–	–	456,080	456,080
Investment properties	–	–	38,886	38,886
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

	2018			Total <i>HK\$'000</i>
	Level 1 <i>HK\$'000</i>	Level 2 <i>HK\$'000</i>	Level 3 <i>HK\$'000</i>	
<b>Recurring fair value measurements</b>				
Financial assets at fair value through profit or loss				
Listed securities in Hong Kong	136	–	–	136
Investment property	–	–	9,610	9,610
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 7. FAIR VALUE MEASUREMENTS (CONTINUED)

#### (b) Reconciliation of investment properties measured at fair value based on level 3:

	<b>Investment properties 2019 HK\$000</b>
At 1 January	9,610
Transfer from properties for sale under development	15,275
Fair value gain on investment properties <sup>(#)</sup>	14,648
Currency realignment	(647)
	<hr/>
At 31 December 2019	<b>38,886</b>
	<hr/> <hr/>
<sup>(#)</sup> Include gains or losses for assets held at end of reporting period	<b>14,648</b>
	<hr/> <hr/>

The total gains or losses recognised in profit or loss including those for assets held at end of reporting period are presented in fair value gain on investment properties in the statement of profit or loss.

	<b>Property, plant and equipment 2019 HK\$000</b>
At 1 January	447,846
Addition	28,624
Total gains or losses recognised in other comprehensive income	33,707
Disposal	(1,376)
Depreciation	(45,168)
Currency realignment	(7,553)
	<hr/>
At 31 December	<b>456,080</b>
	<hr/> <hr/>
<sup>(#)</sup> Include gains or losses for assets held at end of reporting period	<b>33,707</b>
	<hr/> <hr/>

The total gains or losses recognised in other comprehensive income are presented in surplus arising on revaluation of property, plant and equipment in the statement of profit or loss and other comprehensive income.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
FOR THE YEAR ENDED 31 DECEMBER 2019

**7. FAIR VALUE MEASUREMENTS (CONTINUED)**

**(c) Disclosure of valuation process used by the Group and valuation techniques and inputs used in fair value measurements at 31 December 2019:**

The Group's finance team is responsible for the fair value measurements of assets and liabilities required for financial reporting purposes, including level 3 fair value measurements. The finance team reports directly to the Directors for these fair value measurements. Discussions of valuation processes and results are held between the finance team and the Directors at least twice a year.

For level 3 fair value measurements, the Group will normally engage external valuation experts with the recognised professional qualifications and recent experience to perform the valuations.

Description	Valuation technique	Unobservable inputs	Range	Effect on fair value for increase of inputs	Fair value 2019 HK\$'000
Buildings	Direct comparison	Market value that properties can be sold	RMB8,670 – RMB20,000/sq. m.	Increase	54,082
	Depreciated replacement cost	Current cost of replacing the improvement	RMB1800/sq. m.	Increase	
Investment properties	Income approach	Term yield	8.0%	Increase	38,886
		Reversion yield	8.5%		
		Adopted market rent	RMB28 per sq.m. per month		
Plant and machinery, motor vehicles, office equipment, construction in progress	Direct comparison and depreciated replacement cost	Market value for similar assets	RMB44,700 – RMB253,460,000	Increase	401,998

Description	Valuation technique	Unobservable inputs	Range	Effect on fair value for increase of inputs	Fair value 2018 HK\$'000
Investment properties	Income approach	Term yield Reversion yield Adopted market value	6% 6.5% RMB30 per sq.m. per month	Increase	9,610

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 8. REVENUE

The Group's revenue was derived from lithium ion motive battery products sold, property development and cultural service rendered during the year. Disaggregation of revenue from contracts with customers is set out as below. For both years, all revenue generated by the Group were derived from the PRC and recognised at a point in time when the customers obtain control of the goods or services.

	<b>2019</b> <i>HK\$'000</i>	2018 <i>HK\$'000</i>
Lithium ion motive battery products	<b>53,438</b>	83,516
Property development and cultural service	<b>858,908</b>	278,692
	<b>912,346</b>	362,208

Disaggregation of revenue from contracts with customers and major products of the segments are as follows:

	<b>Lithium Ion Motive Battery Business</b> <i>HK\$'000</i>	<b>Property and Cultural Business</b> <i>HK\$'000</i>	<b>Total</b> <i>HK\$'000</i>
<b>For the year ended 31 December 2019</b>			
Major product/services			
Batteries	<b>53,438</b>	–	<b>53,438</b>
Properties	–	<b>839,225</b>	<b>839,225</b>
Provision of event production service	–	<b>19,683</b>	<b>19,683</b>
	<b>53,438</b>	<b>858,908</b>	<b>912,346</b>
<b>For the year ended 31 December 2018</b>			
Major products/services			
Batteries	<b>83,516</b>	–	<b>83,516</b>
Properties	–	<b>275,001</b>	<b>275,001</b>
Provision of event production service	–	<b>3,691</b>	<b>3,691</b>
	<b>83,516</b>	<b>278,692</b>	<b>362,208</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 8. REVENUE (CONTINUED)

#### Sales of Batteries

The Group manufactures and sells batteries to the customers. Sales are recognised when control of the products has transferred, being when the products are delivered to a customer, there is no unfulfilled obligation that could affect the customer's acceptance of the products and the customer has obtained legal titles to the products.

Sales to customers are normally made with credit terms of 30 to 60 days. For non state-owned enterprise or those without guarantee provided, deposits or cash on delivery may be required. Deposits received are recognised as contract liability.

A receivable is recognised when the products are delivered to the customers as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

#### Development and sales of properties

The Group develops and sells properties to the customers. Sales of a contract are recognised when control of the property has transferred, being when the customer obtains the physical possession or the legal title of the completed property and the Group has present right to payment and the collection of the consideration is probable.

#### Provision of event production service

The Group provides event production service to the customers. When the progress towards complete satisfaction of the performance obligations of a contract can be measured reasonably, revenue from the contract and the contract costs are recognised.

The customers pay the contract prices to the Group according to the payment schedules as stipulated in the contracts. If the service rendered by the Group exceeds the payments, a contract asset is recognised. If the payments exceed the service rendered, a contract liability is recognised.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 9. OTHER INCOME

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
Government grants	11,147	9,274
Gain on disposal of a subsidiary	–	16,186
Rental income	990	185
Others	206	1,422
	<u>12,343</u>	<u>27,067</u>

### 10. SEGMENT INFORMATION

The Group's reportable segments are strategic business units that offer different products. They are managed separately because each business unit requires different technology and marketing strategies. During the current and prior year, the Group's revenue was derived from the Lithium Ion Motive Battery Business and the Property and Cultural Business.

Segment profits or losses do not include unallocated corporate income and expenses. Segment assets do not include unallocated corporate assets. Segment liabilities do not include unallocated corporate liabilities.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
FOR THE YEAR ENDED 31 DECEMBER 2019

**10. SEGMENT INFORMATION (CONTINUED)**

Information about profit or loss, assets and liabilities of the reportable segments:

	Continuing operations				Total HK\$'000
	Lithium Ion Motive Battery Business HK\$'000	Property and Cultural Business HK\$'000	Total HK\$'000	Discontinued operations HK\$'000	
<b>Year ended 31 December 2019</b>					
Revenue from external customers	53,438	858,908	912,346	–	912,346
Segment profit/(loss)	(144,387)	54,538	(89,849)	–	(89,849)
Depreciation of property, plant and equipment	30,735	1,035	31,770	–	31,770
Depreciation of right-of-use assets	2,340	–	2,340	–	2,340
Additions to segment non-current assets	34,448	177	34,625	–	34,625
<b>At 31 December 2019</b>					
Segment assets	777,680	2,393,708	3,171,388	–	3,171,388
Segment liabilities	289,099	1,577,871	1,866,970	–	1,866,970
<b>Year ended 31 December 2018</b>					
Revenue from external customers	83,516	278,692	362,208	–	362,208
Segment profit/(loss)	(182,091)	2,106	(179,985)	241,318	61,333
Depreciation of property, plant and equipment	49,696	687	50,383	–	50,383
Amortisation of prepaid land lease payments	770	–	770	–	770
Other material non-cash item:					
Written-off of inventory	92,811	–	92,811	–	9,284
Additions to segment non-current assets	113,026	1,507	114,533	–	114,533
<b>At 31 December 2018</b>					
Segment assets	764,542	3,213,582	3,978,124	–	3,978,124
Segment liabilities	395,581	2,228,999	2,624,580	–	2,624,580

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 10. SEGMENT INFORMATION (CONTINUED)

Reconciliations of revenue, profit or loss, assets and liabilities of the reportable segments:

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
<b>Revenue</b>		
Total revenue of reportable segments	<u>912,346</u>	<u>362,208</u>
<b>Profit or loss</b>		
Total loss of reportable segments	(89,849)	61,333
Corporate and unallocated loss	(35,913)	(37,096)
Reclassification of discontinued operations	–	(241,318)
Consolidated loss from continuing operations for the year	<u>(125,762)</u>	<u>(217,081)</u>
<b>Assets</b>		
Total assets of reportable segments	3,171,388	3,978,124
Corporate and unallocated assets	4,124	4,861
Consolidated total assets	<u>3,175,512</u>	<u>3,982,985</u>
<b>Liabilities</b>		
Total liabilities of reportable segments	1,866,970	2,624,580
Corporate and unallocated liabilities	203,266	134,000
Consolidated total liabilities	<u>2,070,236</u>	<u>2,758,580</u>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 10. SEGMENT INFORMATION (CONTINUED)

#### Geographical information

All revenue generated by the Group were derived from the PRC.

No customer individually contributed over 10% of total revenue of the Group for both years.

In presenting the geographical information, revenue is based on the location of the customers. At the end of the year, the non-current assets of the Group were located as follows:

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
<b>Non-current assets</b>		
Hong Kong	3,024	2,732
The PRC	837,011	777,164
	<u>840,035</u>	<u>779,896</u>

### 11. FINANCE COSTS

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
Interest expenses on borrowings	15,735	3,191
Imputed interest expense on convertible bonds	2,385	5,066
Interest expenses on amounts due to a related company and the Controlling Shareholder	3,669	4,434
Finance lease charge	–	590
Lease interests	2,022	–
	<u>23,811</u>	<u>13,281</u>
<i>Less: Interest capitalisation</i>	<u>(6,775)</u>	<u>–</u>
	<u>17,036</u>	<u>13,281</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 12. INCOME TAX

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
PRC Enterprise Income Tax for the year	82,143	26,725
PRC land appreciation tax	8,706	–
Deferred tax ( <i>note 32</i> )	<u>(58,848)</u>	<u>(26,896)</u>
	<u><b>32,001</b></u>	<u><b>(171)</b></u>

No provision for Hong Kong profits tax was required since the Group has no assessable profit in Hong Kong for the years presented.

According to the Law of the PRC on Enterprise Income Tax, all group companies operating in the PRC are subject to the applicable tax rate of 25%, except for certain subsidiaries that are qualified for the tax benefit of being the National High-tech Enterprise, that are entitled to a preferential tax rate of 15% during the reporting years.

The reconciliation between the income tax and the loss before tax is as follows:

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
Loss before tax from continuing operations	<u>(93,761)</u>	<u>(217,252)</u>
Notional tax on profit before tax calculated at the PRC statutory rate	(23,440)	(54,313)
Tax effect of non-taxable income	(2,267)	(10,245)
Tax effect of non-deductible expenses	10,009	27,464
Tax effect of tax losses not recognised	35,979	32,453
Effect of different tax rates in other tax jurisdictions and tax concessions	<u>11,720</u>	<u>4,470</u>
Income tax for the year	<u><b>32,001</b></u>	<u><b>(171)</b></u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 13. (LOSS)/PROFIT FOR THE YEAR

The Group's profit for the year is stated after charging/(crediting) the following:

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
<b>Continuing operations</b>		
Auditor's remuneration	1,380	1,680
Cost of sales	808,880	336,141
Depreciation of property, plant and equipment	45,183	51,205
Depreciation of right-of-use assets	11,373	–
Amortisation of prepaid land lease payments	–	770
Amortisation of intangible assets	–	1,837
Written-off of Inventories	–	92,811
Impairment of Inventories	46,748	–
Impairment of property, plant and equipment	–	3,247
Loss on disposal of property, plant and equipment	1,376	285
Impairment loss on trade receivables	12,202	–
Impairment loss on other receivables	6,746	–
Minimum lease payments under operating leases in respect of office premises	–	9,293
Research and development expenses (including depreciation and staff costs)	12,289	36,069
Staff costs (including directors' emoluments): Salaries, bonus and allowances	76,385	69,280
Equity-settled share-based payment expenses	821	2,079
	<u>821</u>	<u>2,079</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 14. DIRECTORS' AND FIVE HIGHEST PAID INDIVIDUALS' EMOLUMENTS

The emoluments of each Director were as follows:

<i>Note</i>	Fees <i>HK\$'000</i>	Salaries and other benefits <i>HK\$'000</i>	Equity- settled share-based payment <i>HK\$'000</i>	Retirement benefits scheme contributions <i>HK\$'000</i>	Total <i>HK\$'000</i>
<b>Executive Directors</b>					
Ms. Cheng Hung Mui	180	1,318	–	18	1,516
Mr. Tin Kong	180	1,058	101	18	1,357
Mr. Chen Dekun	180	960	50	–	1,190
Mr. Sheng Siguang	180	2,003	–	–	2,183
<b>Independent Non-Executive Directors</b>					
Dr. Ng Ka Wing	180	–	–	–	180
Mr. Wang Jinlin	180	–	–	–	180
Mr. See Tak Wah	180	–	–	–	180
Total for the year ended 31 December 2019	<b>1,260</b>	<b>5,339</b>	<b>151</b>	<b>36</b>	<b>6,786</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 14. DIRECTORS' AND FIVE HIGHEST PAID INDIVIDUALS' EMOLUMENTS (CONTINUED)

	Note	Fees HK\$'000	Salaries and other benefits HK\$'000	Equity- settled share-based payment HK\$'000	Retirement benefits scheme contributions HK\$'000	Total HK\$'000
<b>Executive Directors</b>						
Ms. Cheng Hung Mui		180	1,398	–	18	1,596
Mr. Tin Kong		180	1,028	228	18	1,454
Mr. Chen Dekun		180	744	114	–	1,038
Mr. Zhou Jin	1	81	–	–	–	81
Mr. Tao Fei Hu	1	81	–	–	–	81
Mr. Sheng Siguang		180	2,173	–	–	2,353
<b>Independent Non-Executive Directors</b>						
Dr. Ng Ka Wing		180	–	–	–	180
Mr. Wang Jinlin		180	–	–	–	180
Mr. See Tak Wah		180	–	–	–	180
Total for the year ended 31 December 2018		1,422	5,343	342	36	7,143

Notes:

- Retired on 11 June 2018.

The five highest paid employees during the year included three (2018: four) directors, details of whose remuneration are set out in information above. Details of the remuneration of the remaining two (2018: one) non-director, highest paid employees for the year are as follows:

	2019 HK\$'000	2018 HK\$'000
Salaries and other benefits	2,365	1,200
Retirement benefits scheme contributions	–	–
	<u>2,365</u>	<u>1,200</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 14. DIRECTORS' AND FIVE HIGHEST PAID INDIVIDUALS' EMOLUMENTS (CONTINUED)

The number of non-directors, highest paid employees whose remuneration fell within the following bands is as follows:

Emolument bands	Number of employees	
	2019	2018
Nil – HK\$1,000,000	–	–
HK\$1,000,001 – HK\$1,500,000	2	1
HK\$1,500,001 – HK\$2,000,000	–	–
	<u>2</u>	<u>1</u>

During the years ended 31 December 2019 and 2018, no emoluments were paid by the Group to the five highest paid individuals, including directors, as an inducement to join the Group or as compensation for loss of office other than those disclosed above. In addition, during the years ended 31 December 2019 and 2018, no directors waived any emoluments.

### 15. DIVIDENDS

The Directors do not recommend the payment of any dividend for the year ended 31 December 2019 (2018: Nil).

### 16. (LOSS)/EARNINGS PER SHARE

#### Basic (loss)/earnings per share

The calculation of basic earnings per share is based on the loss attributable to owners of the Company of approximately HK\$104,331,000 (2018: profit of HK\$59,163,000), and the weighted average number of 1,190,077,207 (2018: 1,143,165,015) ordinary shares in issue during the year.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 16. (LOSS)/EARNINGS PER SHARE (CONTINUED)

#### Diluted (loss)/earnings per share

No diluted earnings per share is presented in 2019 as the Company did not have any dilutive potential ordinary shares. The calculation of diluted earnings per share for 2018 is based on the following:

	2018 Number of shares
Weighted average number of ordinary shares in issue	1,143,165,015
Effect of dilutive potential ordinary share:	
Share options	3,024,973
	<hr/>
Weighted average number of ordinary shares used in diluted earnings per share calculation	1,146,189,988
	<hr/> <hr/>
Diluted earnings per share (cents per share)	5.16
	<hr/> <hr/>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
FOR THE YEAR ENDED 31 DECEMBER 2019

**17. PROPERTY, PLANT AND EQUIPMENT**

	Buildings HK\$'000	Leasehold improvements HK\$'000	Plant and machinery HK\$'000	Motor vehicles HK\$'000	Office equipment HK\$'000	Construction in progress HK\$'000	Total HK\$'000
<b>Cost or valuation</b>							
At 1 January 2018	46,852	3,216	440,134	5,043	4,428	43,974	543,647
Currency realignment	(2,447)	(176)	(22,987)	(188)	(251)	(2,297)	(28,346)
Additions	1,250	5,013	12,931	2,569	1,845	10,622	34,230
Addition through acquisition of subsidiaries	–	206	–	997	990	–	2,193
Disposal of subsidiaries	(3,564)	–	(11,545)	–	(172)	–	(15,281)
Disposals	–	–	(681)	–	(389)	–	(1,070)
Transfers	–	1,463	–	–	–	(1,463)	–
At 31 December 2018 and 1 January 2019	42,091	9,722	417,852	8,421	6,451	50,836	535,373
Currency realignment	(780)	(180)	(7,744)	(89)	(115)	(942)	(9,850)
Additions	–	3	539	–	274	27,808	28,624
Disposal	–	–	(1,479)	–	(207)	–	(1,686)
Adjustment arising on revaluation	12,771	(2,591)	(99,856)	(4,093)	(2,619)	7	(96,381)
Transfers	–	41,558	61	–	–	(41,619)	–
At 31 December 2019	54,082	48,512	309,373	4,239	3,784	36,090	456,080
<b>Accumulated depreciation and impairment</b>							
At 1 January 2018	2,106	141	39,979	1,044	708	–	43,978
Currency realignment	(202)	(51)	(3,780)	(83)	(80)	–	(4,196)
Charge for the year	2,412	1,194	44,487	1,834	1,278	–	51,205
Impairment	3,247	–	–	–	–	–	3,247
Disposals	–	–	(679)	–	(106)	–	(785)
Disposal of subsidiaries	(3,564)	–	(2,281)	–	(77)	–	(5,922)
At 31 December 2018 and 1 January 2019	3,999	1,284	77,726	2,795	1,723	–	87,527
Currency realignment	(111)	(61)	(2,037)	(49)	(54)	–	(2,312)
Charge for the year	2,339	1,246	38,078	2,031	1,489	–	45,183
Disposals	–	–	(163)	–	(147)	–	(310)
Eliminated on revaluation	(6,227)	(2,469)	(113,604)	(4,777)	(3,011)	–	(130,088)
At 31 December 2019	–	–	–	–	–	–	–
<b>Carrying amounts</b>							
At 31 December 2019	54,082	48,512	309,373	4,239	3,784	36,090	456,080
At 31 December 2018	38,092	8,438	340,126	5,626	4,728	50,836	447,846



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 17. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Had all the categories of the Group's property, plant and equipment, other than construction in progress, been carried at cost less accumulated depreciation, the carrying values of property, plant and equipment would have been stated as follows:

	2019			2018		
	Cost <i>HK\$'000</i>	Accumulated depreciation and impairment <i>HK\$'000</i>	Carrying amounts <i>HK\$'000</i>	Cost <i>HK\$'000</i>	Accumulated depreciation and impairment <i>HK\$'000</i>	Carrying amounts <i>HK\$'000</i>
Building	22,946	5,888	17,058	23,726	3,660	20,066
Leasehold improvements	36,350	2,473	33,877	9,722	1,282	8,440
Plant and machinery	408,927	109,492	299,435	417,550	73,614	343,936
Motor vehicles	8,471	5,118	3,353	8,560	3,136	5,424
Office equipment	6,610	2,976	3,634	6,658	1,679	4,979
	<b>483,304</b>	<b>125,947</b>	<b>357,357</b>	<b>466,216</b>	<b>83,371</b>	<b>382,845</b>

### 18. PREPAID LAND LEASE PAYMENTS

	2018 <i>HK\$'000</i>
Analysed for reporting purposes as:	
Non-current asset	98,665
Current asset	2,178
	<b>100,843</b>

The Group's prepaid land lease payment relating to land use rights are located in the PRC.

As at 31 December 2018, the Group was in the process of applying for the title certificates of certain land acquired with aggregate carrying amount of approximately HK\$71,888,000. The directors of the Company are of the view that the Group is entitled to lawfully and validly occupy and use the above-mentioned land in due course, and therefore the aforesaid matter did not have any significant impact on the Group's financial position as at 31 December 2018.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 19. INVESTMENT PROPERTIES

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
At 1 January	9,610	–
Additions	–	9,493
Transfer from properties for sale under development	15,275	–
Additions on acquisition of subsidiaries	–	276,105
Transfer to properties for sale under development	–	(265,070)
Fair value gains	14,648	–
Currency realignment	(647)	(10,718)
	<hr/>	<hr/>
At 31 December	<b>38,886</b>	9,610

Investment properties were revalued at 31 December 2019 and 2018 on the open market value basis by reference to capitalisation of net income derived from the existing tenancies of the properties by APAC Appraisal and consulting Limited, an independent firm of qualified surveyors.

The Group leases out certain of its investment properties under operating leases. The average lease term is 9-20 years. Certain leases are on variable lease payments with growth rate 5% and 8% respectively.

At 31 December 2019, no investment properties pledged as security for the Group's bank loans.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 20. GOODWILL

	<i>HK\$'000</i>
At 1 January 2018	–
Arising on acquisition of subsidiaries ( <i>Note 35</i> )	213,044
Currency realignment	(1,427)
	<hr/>
At 31 December 2018 and 1 January 2019	211,617
Currency realignment	(3,922)
	<hr/>
At 31 December 2019	<u>207,695</u>

Goodwill acquired in a business combination is allocated, at acquisition, to the cash generating units (“CGUs”) that are expected to benefit from that business combination. The carrying amount of goodwill had been allocated as follows:

	<b>2019</b> <i>HK\$'000</i>	2018 <i>HK\$'000</i>
Property development unit	<u>207,695</u>	<u>211,617</u>

The recoverable amounts of the CGUs are determined on the basis of their value in use using discounted cash flow method. The key assumptions for the discounted cash flow method are those regarding the discount rates, growth rates and budgeted gross margin and revenue during the period. The Group estimates discount rates using pre-tax rates that reflect current market assessments of the time value of money and the risks specific to the CGUs. The growth rates are based on long-term average economic growth rate of the geographical area in which the businesses of the CGUs operate. Budgeted gross margin and revenue are based on past practices and expectations on market development.

The Group prepares cash flow forecasts derived from the most recent financial budgets approved by the Directors for the next five years with the residual period using the growth rate of 3%. This rate does not exceed the average long-term growth rate for the relevant markets.

The rate used to discount the forecast cash flows from the Group’s is 16%.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 21. LEASES AND RIGHT-OF-USE ASSETS

#### Disclosures of lease-related items:

	2019 <i>HK\$'000</i>
<b>At 31 December:</b>	
Right-of-use assets	
– Leasehold lands	99,115
– Building	23,917
	<hr/>
	123,032
	<hr/> <hr/>

The maturity analysis, based on undiscounted cash flows,  
of the Group's lease liability is as follows:

Within one year	9,992
In the second year	5,513
In the third to fifth years, inclusive	13,781
Over five years	1,582
	<hr/>
	30,868
	<hr/> <hr/>

#### Year ended 31 December:

Depreciation charge of right-of-use assets	
– Leasehold lands	2,033
– Building	9,340
	<hr/>
	11,373
	<hr/> <hr/>
Lease interests	2,022
	<hr/> <hr/>
Total cash outflow for leases	12,973
	<hr/> <hr/>
Additions to right-of-use assets	2,177
	<hr/> <hr/>

The Group leases various leasehold lands and office premises. Lease agreements are typically made for fixed periods of 3 to 9 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants and the leased assets may not be used as security for borrowing purposes.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 21. LEASES AND RIGHT-OF-USE ASSETS (CONTINUED)

	<b>Lease payments 2019 HK\$'000</b>	Present value of lease payments <b>2019 HK\$'000</b>
Within one year	9,992	8,510
In the second year	5,513	4,468
In the third to fifth years, inclusive	13,781	12,226
Over five years	1,582	1,534
	<hr/>	<hr/>
	30,868	26,738
Future finance charges	(4,130)	–
	<hr/>	<hr/>
Present value of lease obligations	26,738	26,738
	<hr/>	<hr/>
Less: Amount due for settlement within 12 months shown under current liabilities)		(8,417)
		<hr/>
Non-current portion		18,321
		<hr/>

### 22. INVENTORIES

	<b>2019 HK\$'000</b>	2018 HK\$'000
Raw materials	3,798	8,424
Work in progress	1,852	886
Finished goods	30,513	50,357
	<hr/>	<hr/>
	<b>36,163</b>	59,667
	<hr/> <hr/>	<hr/> <hr/>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 23. PROPERTIES FOR SALE UNDER DEVELOPMENT

	<i>HK\$'000</i>
At 1 January 2018	–
Addition through acquisition of a subsidiary ( <i>Note 36(a)</i> )	1,242,298
Additions	900,847
Transfer from investment property	265,270
Properties completed and sold	(261,014)
Currency realignment	21,575
	<hr/>
At 31 December 2018 and 1 January 2019	2,168,976
Additions	212,093
Transfer to investment properties	(15,275)
Properties completed and sold	(754,750)
Currency realignment	(31,556)
	<hr/>
At 31 December 2019	<u>1,579,488</u>

All the properties under development were located in the PRC. At 31 December 2019, a parcel of land held by the Group located in Nanning, with carrying value of approximately HK\$96,027,000 was secured for the bank loans.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 24. TRADE, BILLS AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
Trade receivables	68,985	49,927
Less: Impairment losses	(12,011)	–
	<u>56,974</u>	<u>49,927</u>
Bills receivable	–	332
Value-added tax receivables	124,654	176,008
Other tax receivables	9,207	66,723
Other receivables, prepayment and deposits	38,850	54,603
	<u>229,685</u>	<u>347,593</u>

#### Trade and bills receivables

The ageing of bills receivable at the end of the years are falling within 60 days.

The Group allows an average credit period of 30 to 60 days to its customers which are state-owned enterprise or those with guarantee provided, and cash on delivery for all other customers. The following is an aging analysis of trade and bills receivables, presented based on the invoice date at the end of the years:

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
0 to 60 days	14,195	4,972
61 to 90 days	1,579	65
Over 90 days	41,200	45,222
	<u>56,974</u>	<u>50,259</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 24. TRADE, BILLS AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS (CONTINUED)

#### Impairment on trade receivables

Reconciliation of loss allowance for trade receivables:

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
At beginning of the year		
Impairment loss on trade receivables	(12,202)	–
Currency realignment	191	–
	<hr/>	<hr/>
At the end of the year	<u>(12,011)</u>	<u>–</u>

#### Impairment on other receivables

Reconciliation of loss allowance for other receivables:

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
At beginning of the year	–	
Impairment loss on other receivables	(6,746)	–
Currency realignment	105	–
	<hr/>	<hr/>
At the end of the year	<u>(6,641)</u>	<u>–</u>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 24. TRADE, BILLS AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS (CONTINUED)

#### Trade receivables that are not impaired

The Group applies the simplified approach under HKFRS 9 Financial Instrument to provide for expected credit losses using the lifetime expected loss provision for all trade receivables. To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected credit losses also incorporate forward looking information.

	Current <i>HK\$'000</i>	Less than 60 days past due <i>HK\$'000</i>	Over 60 days and less than 1 year <i>HK\$'000</i>	Over 1 year <i>HK\$'000</i>	Total <i>HK\$'000</i>
<b>At 31 December 2019</b>					
Weighted average expected loss rate	0%	0%	0%	26%	
Receivable amount	14,913	2,373	4,967	46,732	68,985
Loss allowance	-	-	-	(12,011)	(12,011)
<b>At 31 December 2018</b>					
Weighted average expected loss rate	0%	0%	0%	0%	
Receivable amount	3,840	865	43,457	1,765	49,927
Loss allowance	-	-	-	-	-

Trade receivables that were not past due relate to a wide range of customers who has no recent history of default. The Group does not hold any collateral over these balances.

Trade receivables that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, the management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 25. AMOUNT DUE FROM A NON-CONTROLLING SHAREHOLDER OF A SUBSIDIARY

The amount represented financial assistance provided by Nanchang Rongzhou Investment Company Limited\* (南昌市容州投資有限公司) (“**Nanchang Investment**”) to its shareholder before the completion of the capital contribution as detailed in Note 36(a)(ii). The amount due from a non-controlling shareholder of a subsidiary is secured by its assets and undistributed earnings, non-interest bearing, and had no fixed term of repayment.

### 26. PLEDGED BANK DEPOSITS, RESTRICTED BANK DEPOSITS, AND BANK AND CASH BALANCES

The Group’s pledged bank deposits represented deposits pledged to bank to secure bills payable.

At the end of year, bank and cash balances of the Group denominated in RMB amounted equivalent to approximately HK\$74,733,000 (2018: HK\$54,296,000). Conversion of RMB into foreign currencies is subject to the PRC’s Foreign Exchange Control Regulations.

At the end of the year, the restricted bank deposits of the Group represented guarantee deposits for construction of pre-sale properties denominated in RMB placed in designated accounts.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 27. TRADE, BILLS AND OTHER PAYABLES

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
Trade payables	81,803	108,819
Bills payable	1,341	610
Amounts payable on acquisition of property, plant and equipment	164,108	220,886
Accruals and other payables	83,726	104,067
	<u>330,978</u>	<u>434,382</u>

The aging of bills payable at the end of the year falls within 180 days (2018: 180 days).

At 31 December 2019, bills payable totalling HK\$1,341,000 (2018: HK\$610,000) were secured by pledged bank deposits of HK\$1,341,000 (2018: HK\$610,000).

An aging analysis of the trade payables at the end of the years, based on invoice dates, is as follows:

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
0 to 60 days	20,054	48,323
61 to 90 days	5,131	1,437
Over 90 days	56,618	59,059
	<u>81,803</u>	<u>108,819</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 28. CONTRACT LIABILITIES

Disclosures of revenue-related items:

	As at 31 December 2019 <i>HK\$'000</i>	As at 31 December 2018 <i>HK\$'000</i>	As at 1 January 2018 <i>HK\$'000</i>
Total contract liabilities	<u>1,228,995</u>	<u>2,013,438</u>	<u>8,255</u>
Transaction prices allocated to performance obligations unsatisfied at end of year and expected to be recognised as revenue in:			
– 2019	–	1,372,295	
– 2020	696,772	259,348	
– 2021	386,871	379,363	
– 2022	–	–	
– 2023	261,851	–	
	<u>1,345,494</u>	<u>2,011,006</u>	
Year ended 31 December		<b>2019</b>	2018
Revenue recognised in the year that was included in contract liabilities at beginning of year		<b><i>HK\$'000</i></b>	<i>HK\$'000</i>
		<u>847,479</u>	<u>4,149</u>
Significant changes in contract liabilities during the year:			
Increase due to operations		160,703	158,463
Increase due to acquisition of a subsidiary		–	2,110,127
Transfer of contract liabilities to revenue		<u>(919,732)</u>	<u>(292,910)</u>

A contract liability represents the Group's obligation to transfer products or services to a customer for which the Group has received consideration from the customer.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 29. BORROWINGS

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
Bank loans	178,784	68,310
Other borrowing	85,000	–
	<u>263,784</u>	<u>68,310</u>
Analysed as:		
Secured	178,784	68,310
Unsecured	85,000	–
	<u>263,784</u>	<u>68,310</u>

At 31 December 2019, bank loans were secured by a parcel of land held by the Group located in Nanning with carrying value of approximately HK\$96,072,000 (2018: secured by a parcel of land held by the Group located in Weinan, Shaanxi with carrying value of approximately HK\$11,254,000).

Bank borrowings for the years presented are denominated in RMB.

Other borrowing of HK\$85,000,000 was unsecured and repayment within 1 year.

The effective interest rates per annum at the end of the years were as follows:

	2019	2018
Borrowings:		
Fixed-rate	<u>8-8.5%</u>	<u>6.09%</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 29. BORROWINGS (CONTINUED)

The borrowings are repayable as follows:

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
On demand or within one year	<u>263,784</u>	<u>68,310</u>

### 30. AMOUNTS DUE TO THE CONTROLLING SHAREHOLDER

On 28 February 2017, Cloud Apex Global Limited agreed to assign all rights, titles, benefits and interests of approximately HK\$382,728,000 debt to the Controlling Shareholder and the Controlling Shareholder agreed to subscribe for the convertible bonds in an aggregate principal amount of HK\$300,000,000 (the “**Convertible Bonds**”) issued by the Company as detailed in Note 31 to replace the loan amounting to HK\$300,000,000.

As at 31 December 2019, principal amount due to the Controlling Shareholder of approximately HK\$45,580,000 (2018: HK\$47,284,000) unsecured, interest bearing at 8% per annum, and was repayable by annual equal instalments from 30 June 2017 to 30 June 2036 together with the related interests thereon. The Company, at its discretion, may either make early or partial repayment or request to defer repayment in accordance with the initial repayment schedule if the Company does not have sufficient funds or if such deferral of repayment is agreed between the Company and the respective party.

The remaining amounts are unsecured, non-interest bearing, and had no fixed term of repayment.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 31. CONVERTIBLE BONDS

On 28 February 2017, the Company issued the Convertible Bonds in an aggregate principal amount of HK\$300,000,000 with a coupon rate of 3% to the Controlling Shareholder as detailed in Note 30, payable quarterly in arrears, no proceeds were raised on the issue of the Convertible Bonds. The Convertible Bonds will mature from the date of issue to 30 June 2036 representing maturity period of 18.3 years, and can be converted into a maximum of 187,500,000 conversion shares of the Company at the conversion price of HK\$1.6 per conversion shares upon full exercise of the conversion rights by the end on the third anniversary to the date of issue of the Convertible Bonds. On 16 April 2018, 150,000,000 conversion shares were allotted and issued, representing conversion of Convertible Bonds at the principal amount of HK\$240,000,000.

The Convertible Bonds recognised in the consolidated statement of financial position had been split between liability element and equity component, and are calculated as follows:

	<b>Liability component</b>	<b>Equity component</b>	<b>Total</b>
	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>
At 1 January 2018	216,506	79,916	296,422
Conversion	(174,137)	(63,933)	(238,070)
Imputed interest expense	5,066	–	5,066
Interest paid/payable	(4,127)	–	(4,127)
	<hr/>	<hr/>	<hr/>
At 31 December 2018 and 1 January 2019	43,308	15,983	59,291
Imputed interest expense	2,385	–	2,385
Interest paid/payable	(1,800)	–	(1,800)
	<hr/>	<hr/>	<hr/>
At 31 December 2019	<u>43,893</u>	<u>15,983</u>	<u>59,876</u>

The interest charged for the year is calculated by applying an effective interest rate of 5.46% (2018: 5.46%) to the liability component for the 10 months period since the bonds were issued.

The Directors estimate the fair value of the equity and liability components of the Convertible Bonds at the issuance date with reference to the independent valuation performed by an independent valuer, Ascent Partners Valuation Service Limited by discounting the future cash flows at the specific discount rate under level 2 fair value measurement.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
FOR THE YEAR ENDED 31 DECEMBER 2019

**32. DEFERRED TAX**

The following are the detailed deferred tax liabilities and assets recognised by the Group.

	Properties for sale under development <i>HK\$'000</i>	Revaluation of property, plant and equipment <i>HK\$'000</i>	Revaluation of investment properties <i>HK\$'000</i>	Total <i>HK\$'000</i>
At 31 1 January 2018	–	3,798	–	3,798
Acquisition of subsidiaries	175,099	–	–	175,099
(Credit)/charge to consolidated statement of profit or loss	(26,812)	(84)	–	(26,896)
Currency realignment	(565)	228	–	(337)
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2018 and 1 January 2019	147,722	3,942	–	151,664
(Credit)/charge to consolidated statement of profit or loss	(62,510)	–	3,662	(58,848)
(Credit)/charge to other comprehensive income for the year	–	5,140	–	5,140
Transfer	(1,513)	–	1,513	–
Currency realignment	1,788	(369)	(82)	1,337
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2019	<u>85,487</u>	<u>8,713</u>	<u>5,093</u>	<u>99,293</u>

At the end of the year, subject to the agreements with the tax authority, the Group has unused tax losses of approximately HK\$135,294,000 (2018: HK\$106,264,000) for subsidiaries incorporated in Hong Kong available for offset against future profits of approximately HK\$135,294,000 (2018: HK\$106,264,000) and such tax losses may be carried forward indefinitely. No deferred tax asset has been recognised for these tax losses due to the unpredictability of future profit streams of those subsidiaries.



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
 FOR THE YEAR ENDED 31 DECEMBER 2019

**33. SHARE CAPITAL**

	<i>Note</i>	<i>Number of shares</i>	<i>HK\$'000</i>
Authorised:			
Ordinary shares of HK\$0.10 each			
At 1 January 2018, 31 December 2018, 1 January 2019 and 31 December 2019		2,000,000,000	200,000
Issued and fully paid:			
At 1 January 2018		1,036,315,700	103,632
Issue of shares upon exercise of the debt conversion rights	<i>1</i>	150,000,000	15,000
At 31 December 2018 and 1 January 2019		1,186,315,700	118,632
Issue of shares upon share placement	<i>2</i>	10,170,000	1,017
At 31 December 2019		1,196,485,700	119,649

*Note*

- On 16 April 2018, 150,000,000 conversion shares were allotted and issued. Accordingly, the Company's issued share capital was increased by approximately HK\$15,000,000 and its share premium account was increased by approximately HK\$223,070,000.
- On 7 August 2019, the Company entered into a placing agreement with a placing agent in respect of the placement of up to 15,000,000 ordinary shares of HK\$0.10 each to independent investors at a price of HK\$0.50 per share. On 19 August 2019, 10,170,000 shares were issued and allotted, the premium on the issue of shares amounted to approximately HK\$3,854,000, after net of share issue expenses of approximately HK\$214,000, was credited to the Company's share premium account.

**Capital management**

The Group's primary objective when managing capital is to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, by pricing products and services commensurately with the level of risk and by securing access to finance at a reasonable cost. The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to maximise the return to the shareholders through the optimisation of the debt and equity balance.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the payment of dividends, issue new shares, buyback shares, raise new debts, redeem existing debts or sell assets to reduce debts.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
FOR THE YEAR ENDED 31 DECEMBER 2019

**34. RESERVES**

(a) The amounts of the Group's reserves and movements therein are presented in the consolidated statement of profit or loss and other comprehensive income and consolidated statement of changes in equity.

**(b) Reserves of the Company**

	Share premium HK\$'000	Capital redemption reserve HK\$'000	Contributed surplus HK\$'000	Share-based payment reserve HK\$'000	Convertible bond equity reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 January 2018	599,849	624	29,509	6,233	79,916	(346,952)	369,179
Loss for the year	-	-	-	-	-	(36,423)	(34,732)
Issue of shares upon exercise of the debt conversion rights	223,070	-	-	-	(63,933)	-	159,137
Equity settled share-based transactions	-	-	-	2,079	-	-	2,079
Lapse of share options	-	-	-	(1,691)	-	1,691	-
At 31 December 2018 and 1 January 2019	822,919	624	29,509	6,621	15,983	(381,684)	493,972
Loss for the year	-	-	-	-	-	(32,358)	(32,358)
Issue of shares upon share placement	3,854	-	-	-	-	-	3,854
Equity settled share-based transactions	-	-	-	821	-	-	821
Lapse of share options	-	-	-	(848)	-	848	-
At 31 December 2019	826,773	624	29,509	6,594	15,983	(413,194)	466,289

**(c) Nature and purpose of reserves of the Group**

**(i) Share premium**

Share premium represents premium arising from the issue of shares at a price in excess of their par value per share and is not distributable but may be applied in paying up unissued shares of the Company to be issued to the shareholders of the Company as fully paid bonus shares or in providing for the premiums payable on repurchase of shares.

**(ii) Capital redemption reserve**

Capital redemption reserve arose from the reduction of the nominal value of the issued share capital of the Company upon the cancellation of the repurchased shares.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 34. RESERVES (CONTINUED)

#### (c) Nature and purpose of reserves of the Group (Continued)

##### *(iii) Capital reserve*

Capital reserve represents the difference between the nominal value of the shares of the acquired subsidiaries and the nominal value of the Company's shares issued for the acquisition at the time of the group reorganisation in 1998.

##### *(iv) Share-based payment reserve*

The share-based payment reserve represents the fair value of the actual or estimated number of unexercised share options granted to employees and directors of the Group recognised in accordance with the accounting policy adopted for share-based payments in Note 4 to the consolidated financial statements.

##### *(v) Contributed surplus*

The contributed surplus of the Company represents the difference between the consolidated shareholders' funds of Kith Limited at the date on which it was acquired by the Company, and the nominal amount of the Company's shares issued for the acquisition at the time of the group reorganisation in 1998.

Under the Companies Act of Bermuda, the contributed surplus account of the Company is available for distribution. However the Company cannot declare or pay a dividend, or make a distribution out of contributed surplus if:

- it is, or would after the payment be, unable to pay its liabilities as they become due; or
- the realisable value of its assets would thereby be less than the aggregate of its liabilities and its issued share capital and share premium accounts.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 34. RESERVES (CONTINUED)

#### (c) Nature and purpose of reserves of the Group (Continued)

##### *(vi) Foreign currency translation reserve*

The foreign currency translation reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations. The reserve is dealt with in accordance with the accounting policies set out in Note 4 to the consolidated financial statements.

##### *(vii) Asset revaluation reserve*

Assets revaluation reserve has been set up and are dealt with in accordance with the accounting policies adopted for property, plant and equipment in Note 4 to the consolidated financial statements.

##### *(viii) Convertible bond equity reserve*

The convertible bonds equity reserve represents the value of the unexercised equity component of convertible bonds issued by the Company recognised in accordance with the accounting policy adopted for convertible bonds in Note 4 to the consolidated financial statements.

##### *(ix) Enterprise expansion fund and reserve fund*

The enterprise expansion fund and reserve fund are set up by subsidiaries established and operated in the PRC by way of appropriation from the profit after taxation in accordance with the relevant laws and regulations in the PRC. Pursuant to the “Accounting Regulations of the People’s Republic of China for Enterprises with Foreign Investment”, if approvals are obtained from the relevant government authorities, the enterprise expansion fund can be used to increase the capital of the relevant PRC subsidiaries and the reserve fund can be used in setting off deficit or to increase the capital of the relevant PRC subsidiaries.

##### *(x) Other reserve*

Other reserves represent the amount of enterprise expansion fund capitalised by the relevant PRC subsidiaries and the difference between the net proceeds received or paid after deducting the transaction costs and the adjustment to the non-controlling interests resulted from the equity transaction with non-controlling interests.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 35. EQUITY-SETTLED SHARE OPTION SCHEME

The Company operates a share option scheme (the “Scheme”) for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group’s operations. Eligible participants include the full-time and part-time employees, executives, officers, directors, business consultants, agents, legal and financial advisers of the Company and the Company’s subsidiaries. The Scheme became effective on 13 June 2012 and, unless otherwise cancelled or amended, will remain in force for 10 years from that date.

The maximum number of unexercised share options currently permitted to be granted under the Scheme is an amount equivalent, upon their exercise, to 10% of the shares of the Company in issue as at 23 May 2017. The maximum number of shares issuable under the Scheme to each eligible participant within any 12-month period, is limited to 1% of the shares of the Company in issue as at 23 May 2017. Any further grant of shares options in excess of this limit is subject to shareholders’ approval in a general meeting.

Details of the share options are as follows:

	Weighted average exercise price <i>HK\$</i>	Number of share options
Outstanding at 1 January 2018	0.85	23,400,000
Lapsed during the year	0.85	(6,000,000)
Outstanding at 31 December 2018 and 1 January 2019	0.85	17,400,000
Lapsed during the year	0.85	(2,100,000)
Outstanding at 31 December 2019	0.85	<u>15,300,000</u>
Exercisable up to		
31 December 2018		10,440,000
31 December 2019		<u>15,300,000</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 35. EQUITY-SETTLED SHARE OPTION SCHEME (CONTINUED)

Details of the specific categories of options are as follows:

Categories	Date of grant	Vesting period	Exercise period	Exercise price HK\$
2016A	11/11/2016	1 year	11/11/2017 to 10/11/2021	0.85
2016B	11/11/2016	2 years	11/11/2018 to 10/11/2021	0.85
2016C	11/11/2016	3 years	11/11/2019 to 10/11/2021	0.85

The options outstanding at the end of the year have a weighted average remaining contractual life of 1.86 years (2018: 2.86 years) and the exercise price is HK\$0.85 (2018: HK\$0.85). The share options were granted on 11 November 2016. The estimated fair values of the options on those dates are approximately HK\$10,473,000.

These fair values were calculated using the Binomial model. The inputs into the model are as follows:

Weighted average share price	HK\$0.85
Weighted average exercise price	HK\$0.85
Expected volatility	63%
Expected life	2-4 years
Risk free rate	0.84%
Expected dividend yield	0%

Expected volatility was determined by calculating the historical volatility of the Company's share price over the previous 4 years. The expected life used in the model has been adjusted, based on the Group's best estimate, for the effects of non transferability, exercise restrictions and behavioural considerations.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

#### (a) Acquisition of subsidiaries

- (i) Pursuant to a capital increase agreement dated 9 May 2018, a subsidiary of the Group, by way of a capital contribution, acquired 95% equity interest of Nanning Rongzhou Cultural Broadcasting Company Limited\* (南寧容州文化傳播有限公司) (the “**Nanning Culture**” together with its subsidiary, the “**Nanning Culture Group**”). The capital contribution was made in the form of cash in the amount of RMB19,000,000 (equivalent to approximately HK\$22,515,000). Following the capital contribution, the registered capital of Nanning Culture has been increased to RMB20,00,000, and the immediate holding company became interested in 95% equity interest in Nanning Culture.

The Nanning Culture Group is principally engaged in cultural industry related business, including large-scale event production and themed museums, and architectural design and engineering. The Directors believe that the capital contribution will enable the Group to engage in the cultural and creative industries, so as to diversify the income streams of the Group and broaden its revenue base with a view to generate higher investment returns. For details, please refer to the announcement of the Company dated 9 May 2018.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

#### (a) Acquisition of subsidiaries (Continued)

##### (i) (Continued)

The fair value of the identifiable assets and liabilities of the Nanning Culture Group with reference to the independent valuation as at its date of acquisition was as follows:

	<i>HK\$'000</i>
<b>Net liabilities acquired</b>	
Property, plant and equipment	1,655
Investment property	276,105
Inventories	1,653
Trade and other receivables, and prepayments	12,753
Bank and cash balances	29,110
Trade and other payables, and accruals	(19,378)
Amount due to the shareholder	(319,586)
Deferred tax liabilities	(44,323)
	<hr/>
Total identifiable net liabilities at fair value	(62,011)
	<hr/> <hr/>
<b>Goodwill arising from acquisition</b>	
Consideration transferred	22,515
Add: Non-controlling interests	(6,076)
Less: Fair value of identifiable net liabilities acquired	62,011
	<hr/>
Goodwill	78,450
	<hr/> <hr/>
Satisfied by:	
Cash	22,515
	<hr/> <hr/>
<b>Net cash inflow on acquisition of subsidiaries</b>	
Consideration paid in cash	22,515
Less: Bank and cash balances acquired	(29,110)
	<hr/>
	(6,595)
	<hr/> <hr/>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

#### (a) Acquisition of subsidiaries (Continued)

##### (i) (Continued)

Goodwill arising from the acquisition of Nanning Culture Group, which is not deductible for tax purposes, is attributable to the anticipated profitability of the Property and Cultural Business.

If the capital contribution had been completed on 1 January 2018, revenue of the Group for the year would have been approximately HK\$363,628,000 and profit for the year would have been approximately HK\$22,644,000. The proforma information is for illustrative purposes only and is not necessarily an indication of the revenue and results of operations of the Group that actually would have been achieved had the capital contribution been completed on 1 January 2018, nor is it intended to be a projection of future results. The cost in relation to the capital contribution was approximately HK\$140,000.

- (ii) Pursuant to a capital increase agreement dated 26 October 2018, a subsidiary of the Group, by way of a capital contribution, acquired approximately 67% equity interest of Nanchang Investment. The capital contribution was made in the form of cash in the amount of RMB20,000,000 (equivalent to approximately HK\$22,494,000). Following the capital contribution, the registered capital of Nanchang Investment increased to RMB30,000,000, and the immediate holding company became interested in approximately 67% equity interest in Nanchang Investment.

Nanchang Investment is principally engaged in investment, development, and management of property in Nanchang, Jiangxi. The Directors believe that the capital contribution will enable the Group to engage in the property development industries and to complement current development of the Group's other business segment. For details, please refer to the announcement of the Company dated 26 October 2018.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

## 36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

### (a) Acquisition of subsidiaries (Continued)

#### (ii) (Continued)

The fair value of the identifiable assets and liabilities of Nanchang Investment with reference to the independent valuation as at its date of acquisition was as follows:

	<i>HK\$'000</i>
<b>Net liabilities acquired</b>	
Property, plant and equipment	538
Investment property	9,493
Properties held under development	1,242,298
Other receivables	185,994
Bank and cash balances	70,734
Trade and other payables	(14,466)
Amount due from a shareholder	562,350
Receipt in advance	(2,110,127)
Deferred tax liabilities	(130,776)
	<hr/>
Total identifiable net liabilities at fair value	(183,962)
	<hr/> <hr/>
<b>Goodwill arising from acquisition</b>	
Consideration transferred	22,494
Add: Non-controlling interests	(71,862)
Less: Fair value of identifiable net liabilities acquired	183,962
	<hr/>
Goodwill	134,594
	<hr/> <hr/>
Satisfied by:	
Cash	22,494
	<hr/> <hr/>
<b>Net cash outflow on acquisition of a subsidiary</b>	
Consideration paid in cash	22,494
Less: Bank and cash balances acquired	(70,734)
	<hr/>
	(48,240)
Restricted bank deposits	38,058
	<hr/>
	(10,182)
	<hr/> <hr/>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

#### (a) Acquisition of subsidiaries (Continued)

##### (ii) (Continued)

Goodwill arising from the acquisition of Nanchang Investment, which is not deductible for tax purposes, is attributable to the anticipated profitability of the Property and Cultural Business.

If the capital contribution had been completed on 1 January 2018, revenue of the Group for the year would have been approximately HK\$362,208,000 and profit for the year would have been approximately HK\$12,153,000. The proforma information is for illustrative purposes only and is not necessarily an indication of the revenue and results of operations of the Group that actually would have been achieved had the capital contribution been completed on 1 January 2018, nor is it intended to be a projection of future results. The cost in relation to the capital contribution was approximately HK\$302,000.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

#### (b) Disposal of subsidiaries

- (i) On 22 September 2017, the Group entered into a sales and purchase agreement with an independent third party, AMVIG Investment Limited, to dispose of its 100% interest in a wholly-owned subsidiary, Outstanding Viewpoint Limited, and its subsidiaries (the “Disposal Group”) at cash consideration of HK\$700,000,000. The disposal was completed on 2 January 2018, and since then the Group’s Packaging Printing Business was discontinued.

No results and cash flows were arisen from the Packaging Printing Business during the year.

Net assets at the date of disposal were as follows:

	<i>HK\$’000</i>
Property, plant and equipment	615,165
Prepaid land lease payments	47,027
Deposits paid for acquisition of property, plant and equipment	16,251
Available-for-sale financial assets	18,019
Inventories	177,027
Trade and other receivables, deposits and prepayments	379,543
Bank and cash balances	83,055
Trade and other payables	(240,329)
Tax payables	(15,878)
Borrowings	(104,075)
Deferred tax liabilities	(32,133)
Amount due to the remaining group	(182,271)
	<hr/>
Net assets disposed of	761,401
Release of foreign currency translation reserve	(88,037)
Non-controlling interests	(409,475)
	<hr/>
	263,889
Waiver of amount due from the Disposal Group	182,271
Direct transaction costs incurred	12,522
Gain on disposal of subsidiaries	241,318
	<hr/>
Consideration	700,000
	<hr/> <hr/>
Consideration	700,000
Deposit received in the year ended 31 December 2017	(30,000)
	<hr/>
Consideration received during the year	670,000
Bank and cash balances disposed of	(83,055)
Direct transaction costs incurred	(12,522)
	<hr/>
<b>Net cash inflow arising on disposal</b>	<b>574,423</b>
	<hr/> <hr/>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
 FOR THE YEAR ENDED 31 DECEMBER 2019

**36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)**

**(b) Disposal of subsidiaries (Continued)**

- (ii) On 30 November 2018, the Group disposed 100% of the issued share capital of Shaanxi Leaders Battery Co., Ltd.\* (陝西力度電池有限公司) at cash consideration of RMB1 (equivalent to approximately HK\$1) to an independent third party.

Net liabilities at the date of disposal were as follows:

	<i>HK\$'000</i>
Property, plant and equipment	9,359
Intangible assets	12,528
Inventories	1,192
Trade and other receivables	1,458
Bank and cash balances	136
Trade and other payables	(25,871)
	<hr/>
Net liabilities disposed of	(1,198)
Release of foreign currency translation reserve	1,030
Non-controlling interests	(16,018)
	<hr/>
Gain on disposal of a subsidiary	(16,186)
	<hr/> <hr/>
<b>Net cash outflow arising on disposal</b>	
Bank and cash balances disposed of	136
	<hr/> <hr/>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

#### (c) Capital injection and intergroup transfer between the non-wholly owned subsidiaries

On 1 April 2018, Tesson New Energy (Weinan) Limited (“**Tesson Weinan**”), a subsidiary of the Company, is transferred from a non-wholly owned subsidiary to another non-wholly owned subsidiary at the consideration of RMB900,000,000 (equivalent to approximately HK\$1,124,600,000). On 31 December 2018, Tesson Weinan had a capital injection of RMB100,000,000 (equivalent to approximately HK\$113,850,000) from an independent third party.

	<i>HK\$'000</i>
Decrease in non-controlling interest due to the intergroup transfer	(184,244)
Capital injection by the non-controlling interests	(113,850)
Increase in non-controlling interests due to the capital injection	85,006
	<hr/>
Loss of non-controlling interests	(213,088)
Exchange differences	12,429
	<hr/>
	<u>(200,659)</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

#### (d) Changes in liabilities arising from financing activities

The following table shows the Group's changes in liabilities arising from financing activities during the year:

	Lease liabilities HK\$'000	Borrowings HK\$'000	Amount due to a related company HK\$'000	Amount due to the Controlling Shareholder HK\$'000	Convertible bonds HK\$'000	Total liabilities from financing activities HK\$'000
At 1 January 2018	–	140,545	22,036	86,207	216,506	465,294
Changes in cash flows	–	50,735	(22,126)	(47,200)	–	(18,591)
Non-cash changes	–	–	–	–	–	–
Transfer to equity of a subsidiary	–	(113,850)	–	–	–	(113,850)
Transfer to convertible bond equity reserve	–	–	–	–	(174,137)	(174,137)
Interest expenses	–	3,191	90	4,344	–	7,625
Imputed interest expense	–	–	–	–	5,066	5,066
Interest payable	–	(3,191)	–	4,127	(4,127)	(3,191)
Exchange differences	–	(9,120)	–	–	–	(9,120)
At 31 December 2018 and 1 January 2019	–	68,310	–	47,478	43,308	159,096
Adoptional HKFRS 16	36,824	–	–	–	–	36,824
Changes in cash flows	(12,973)	198,520	–	(452)	–	185,095
Non-cash changes	–	–	–	–	–	–
Additions	864	–	–	–	–	864
Interest expenses	2,023	15,734	–	3,669	–	21,426
Imputed interest expense	–	–	–	–	2,385	2,385
Interest payable	–	(15,734)	–	1,800	(1,800)	(15,734)
Exchange differences	–	(3,046)	–	–	–	(3,046)
At 31 December 2019	26,738	263,784	–	52,495	43,893	386,910

### 37. DISCONTINUED OPERATIONS

As detailed in Note 36, the Group discontinued its Packaging Printing Business. Profit for the year in 2018 from discontinued operations is analysed as follows:

	2018 HK\$'000
Profit of discontinued operations	–
Gain on disposal of discontinued operations (Note 36(b)(i))	241,318
	<u>241,318</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 38. SUMMARISED FINANCIAL POSITION OF THE COMPANY

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
<b>Non-current assets</b>		
Investments in subsidiaries	44,089	44,089
<b>Current assets</b>		
Amounts due from subsidiaries	1,159,310	1,157,166
Other receivables, deposits and prepayments	111	230
Bank and cash balances	77	476
	<b>1,159,498</b>	<b>1,157,872</b>
<b>Current liabilities</b>		
Accruals and other payables	20,933	43,196
Amounts due to subsidiaries	415,367	455,375
Amount due to the Controlling Shareholder	9,556	2,821
Other borrowing	85,000	–
	<b>530,856</b>	<b>501,392</b>
<b>Net current assets</b>	<b>628,642</b>	<b>656,480</b>
<b>Non-current liabilities</b>		
Convertible bonds	43,893	43,308
Amount due to the Controlling Shareholder	42,900	44,657
	<b>86,793</b>	<b>87,965</b>
<b>NET ASSETS</b>	<b>585,938</b>	<b>612,604</b>
<b>Capital and reserves</b>		
Share capital	119,649	118,632
Reserves	466,289	493,972
<b>TOTAL EQUITY</b>	<b>585,938</b>	<b>612,604</b>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 39. CONTINGENT LIABILITIES

At the end of the year, the Group and the Company did not have any significant contingent liabilities (2018: Nil).

### 40. LITIGATIONS

As at 31 December 2019, certain subsidiaries of the Company were involved in litigation or claims of material importance arising in the ordinary course of business as follows:

- (a) On 15 January 2019, Tesson Weinan, a subsidiary of the Company, filed a claim with the Suzhou Industrial Park People's Court against a customer (the "**Customer**"), claiming for the payment of batteries at the amount of approximately RMB22,100,000 (equivalent to approximately HK\$24,695,000) and interest of late payment of approximately RMB873,000 (equivalent to approximately HK\$975,000). The Customer counterclaimed against Tesson Weinan for the loss caused by the quality problem of the batteries supplied by Tesson Weinan of approximately RMB6,225,000 (equivalent to approximately HK\$6,956,000). According to the judgement dated 29 May 2020 and issued by the such on Industrial Park People's Court, the Customer was liable to pay Tesson Weinan for the batteries together with overdue interests in the total amount of approximately RMB23,691,000 (equivalent to approximately HK\$26,472,000), whereas Tesson Weinan was liable to pay to the Customer approximately RMB1,150,000 (equivalent to approximately HK\$1,285,000) for its counterclaim. As at the date of approving these consolidated financial statements, the Group is not aware of any further action being taken by the Customer.
- (b) On 9 August 2019, a constructor company (the "**Constructor**") filed a claim with the People's court of Linwei district, Weinan City against Tesson Weinan, claiming for the payment of construction costs at the amount of approximately RMB13,244,000 (equivalent to approximately HK\$14,799,000) and interest of late payment of approximately RMB48,000 (equivalent to approximately HK\$54,000). According to the judgement dated 4 November 2019 and issued by the People's Court of Linwei district, Weinan City, Tesson Weinan was liable to pay to the Constructor the said construction costs and overdue interests. Tesson Weinan has lodged an appeal to the Intermediate People's Court of Weinan City. On 29 May 2020, the Intermediate People's Court of Weinan City withdrew the judgment of the People's Court and ordered that the case be retried at the People's Court. As at the date of approving these consolidated financial statements, the date of the retrine hearing had not yet been confirmed.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 40. LITIGATIONS (CONTINUED)

- (c) On 26 August 2019, a supplier of certain lithium ion motive battery machine (“**Supplier A**”) filed a claim with Shenzhen Longhun District People’s Court against certain subsidiaries of the Group, namely, Tesson New Energy Research (Nanjing) Limited (“**Tesson Nanjing**”), Tesson Weinan and Tesson New Energy (Shenzhen) Limited (“**Tesson Shenzhen**”) claiming for the payment of machine at the amount of approximately RMB42,355,000 (equivalent to approximately HK\$47,327,000), penalty payment of approximately RMB2,118,000 (equivalent to approximately HK\$2,367,000) and related interests. According to the judgement dated 21 January 2020 and a supplemental judgement dated 3 March 2020 issued by the People’s Court, Tesson Nanjing was liable to pay to Supplier B an amount of approximately RMB35,478,000 (equivalent to approximately HK\$39,643,000), representing the consideration the of the machine and penalty payment. Both parties have lodged an appeal to Intermediate People’s Court in Shenzhen City. As at the date of approving these consolidated financial statements, the case is still ongoing and its outcome remains uncertain.

Tesson Nanjing has filed a unit with the Intermediate People’s Court in Shenzhen city on 26 August 2019 against Supplier A, requesting to terminate the sales and purchase agreement and supplementary agreements in relation to the abovementioned disputed transaction and demanding Supplier A to return the amount paid of approximately RMB46,355,000 (equivalent to approximately HK\$51,797,000), to pay the penalty of approximately RMB17,716,000 (equivalent to approximately HK\$19,796,000). As at the date of approving these consolidated financial statements, the case is still ongoing and its outcome remains uncertain.

- (d) On 24 September 2019, a supplier of certain equipment (“**Supplier B**”) filed a claim with the People’s Court of Xiangzhou district, Zhuhai City, Guangdong Province against Tesson Nanjing and Tesson Shenzhen, claiming for the payment of machine at the amount of approximately RMB6,950,000 (equivalent to approximately HK\$7,766,000) and provisional penalty payment of approximately RMB3,600,000 (equivalent to approximately HK\$4,023,000). According to the judgement dated 7 April 2020 and issued by the People’s Court, the subsidiaries were liable to pay to Supplier B the said amount for the machine and penalty payment of approximately RMB3,070,000 (equivalent to approximately HK\$3,430,000). The subsidiaries counterclaimed against Supplier B for the loss arising from its delay in the completion of the installation and debugging of the customised equipment. The counterclaim was dismissed by the People’s Court on 7 April 2020. Both parties have lodged an appeal to the Intermediate People’s Court. As at the date of approving these consolidated financial statements, the case is still ongoing and its outcome remains uncertain.

Save as disclosed above, during the year ended 31 December 2019, no member of the Group is subject to any litigation, arbitration or claim of material importance and no litigation or claim of material importance is known to the Directors to be pending or threatened against any member of the Group.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 41. LEASE COMMITMENTS

#### The Group as lessor

At the end of the year, the Group had contracted with tenants for the following future minimum lease payments:

	<b>2019</b> <i>HK\$'000</i>	2018 <i>HK\$'000</i>
Within one year	<b>1,376</b>	747
In the second to fifth year inclusive	<b>6,418</b>	3,106
After five years	<b>17,419</b>	14,289
	<hr/> <b>25,213</b> <hr/>	<hr/> 18,142 <hr/>

#### The Group as lessee

At 31 December 2018, the total future minimum lease payments under non-cancellable operating leases in respect of certain office premises and machinery are analysed as follows:

	2018 <i>HK\$'000</i>
Within one year	14,159
In the second to fifth year inclusive	22,600
After five years	6,687
	<hr/> 43,446 <hr/>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 42. CAPITAL COMMITMENTS

The Group's capital commitments at the end of the year are as follows:

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
Contracted but not provided for – Property, plant and equipment	<u>42,757</u>	<u>41,785</u>

### 43. RELATED PARTY TRANSACTIONS

	2019 <i>HK\$'000</i>	2018 <i>HK\$'000</i>
Interest expense on amount due to a related company (Notes 11 and 30)	–	90
Interest expenses on Convertible Bonds and amount due to the Controlling Shareholder (Notes 11, 30 and 31)	<u>6,054</u>	<u>9,410</u>

#### Key management personnel remuneration

The emoluments of the Company's Directors, who are also identified as members of key management of the Group, are set out in Note 14.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 DECEMBER 2019

### 44. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY

The table below lists the subsidiaries of the Company which, in the opinion of the Directors, principally affected the results for the year or formed a substantial portion of the financial position of the Group. To give details of other subsidiaries would, in the opinion of the Directors, result in particulars of excessive length.

Particulars of the Company's principal subsidiaries at the end of the years are as follows:

Name	Place of incorporation/ registration	Issued/ paid-up capital	Percentage of the Company's indirect ownership interest		Principal activities
			2019	2018	
天臣新能源(深圳)有限公司 Tesson New Energy (Shen Zhen) Limited	The PRC	RMB850,000,000	95.00%	95.00%	Trading of lithium ion battery products
天臣新能源有限公司 Tesson New Energy Company Limited*	The PRC	RMB1,000,000,000	64.60%	57.00%	Manufacturing of lithium ion products
天臣新能源研究南京有限公司 Tesson New Energy Research (Nanjing) Limited*	The PRC	RMB150,000,000	64.60%	57.00%	Research and development centre
南京容州文化產業投資有限公司 Nanjing Rongzhou Cultural Industry Investment Company Limited*	The PRC	RMB200,000,000	99.00%	91.40%	Property holding
南昌市容州投資有限公司 Nanchang Rongzhou Investment Company Limited*	The PRC	RMB30,000,000	66.00%	60.94%	Property development
南寧容州文化傳播有限公司 Nanjing Rongzhou Cultural Broadcasting Company Limited*	The PRC	RMB20,000,000	94.05%	86.83%	Property development
廣州靈翠廣告有限公司 Guangzhou Lingzhong Advertising Company Limited*	The PRC	RMB5,836,735	47.97%	44.28%	Cultural service

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

### 44. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (CONTINUED)

The following table shows information of subsidiaries that have non-controlling interests (“NCI”) material to the Group as at 31 December 2019. The summarised financial information represents amounts before inter-company eliminations.

Name	Nanchang Investment		Tesson New Energy Company Limited <sup>^</sup>	
	2019 HK\$'000	2018 HK\$'000	2019 HK\$'000	2018 HK\$'000
Principal place of business and country of incorporation	PRC		PRC	
% of ownership interests and voting rights held by NCI	34.00%	39.06%	35.40%	43.00%
<b>At 31 December:</b>				
Non-current assets	33,417	8,886	601,185	551,731
Current assets	906,423	1,937,113	192,496	301,146
Current liabilities	(1,179,542)	(2,013,438)	(223,074)	(219,306)
Non-current liabilities	(3,660)	(103,964)	(12,150)	–
Net assets	(243,362)	(171,403)	558,957	633,571
Accumulated NCI	(82,743)	(66,950)	197,870	272,435
<b>Year ended 31 December:</b>				
Revenue	839,225	278,692	53,167	83,516
Profit/(loss)	69,828	12,575	(116,819)	(83,895)
Total comprehensive income	91,766	14,398	(73,110)	(113,258)
Profit/(loss) allocated to NCI	23,742	4,912	(41,354)	(36,075)
Dividends distributed to NCI	–	–	–	–
Net cash used in operating activities	(109,277)	(22,622)	(115,618)	(247,014)
Net cash used in investing activities	(28,856)	–	(34,367)	(40,289)
Net cash generated from financing activities	109,624	–	174,856	249,972
Net (decrease)/increase in cash and cash equivalents	(28,509)	(22,622)	24,871	(37,331)

<sup>^</sup> Included its subsidiaries.

### 45. APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements were approved and authorised for issue by the Board of Directors on 17 July 2020.

## SUMMARY OF PROPERTIES

### PROPERTIES FOR SALES UNDER DEVELOPMENT/HELD FOR SALE

Location	Purpose	Approximate site area (sq.m.)	Approximate gross floor area (sq.m.)	Group's interest	Stage of completion	Year of completion/ expected completion
Rongzhou Gangjiucheng, Wuhuazhong Road, South of 320 National Highway, Wangcheng New District, Nanchang City, Jiangxi Province, PRC* (中國江西省南昌市新建區望城新區320國道南面物華中路 容州港九城)	Residential and commercial	99,973	373,740	66.00%	Under development	2018 – 2021
North of Fengling Section, Minzu Avenue, Qingxiu District, Nanning, Guangxi, PRC* (中國廣西南寧市青秀區民族大道鳳嶺段北面)	Residential and commercial	13,148	85,215	94.05%	Under development	2022
South of Xiushan East Road and East of Qinhuai Avenue, Lishui Economic Development Zone, Nanjing City, Jiangsu Province, PRC* (中國江蘇省南京市溧水經濟開發區秀山東路南及秦淮大道東)	Residential and commercial	104,600	<i>to be determined</i>	99.00%	Planning stage	<i>to be determined</i>



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